

GUIMARÃES
IABSE SYMPOSIUM 2019

**TOWARDS A RESILIENT BUILT ENVIRONMENT
RISK AND ASSET MANAGEMENT**



THE RISCONA SYSTEM: CONSTRUCTABILITY APPRAISAL THROUGH THE IDENTIFICATION AND ASSESSMENT OF TECHNICAL PROJECT RISKS SOURCES

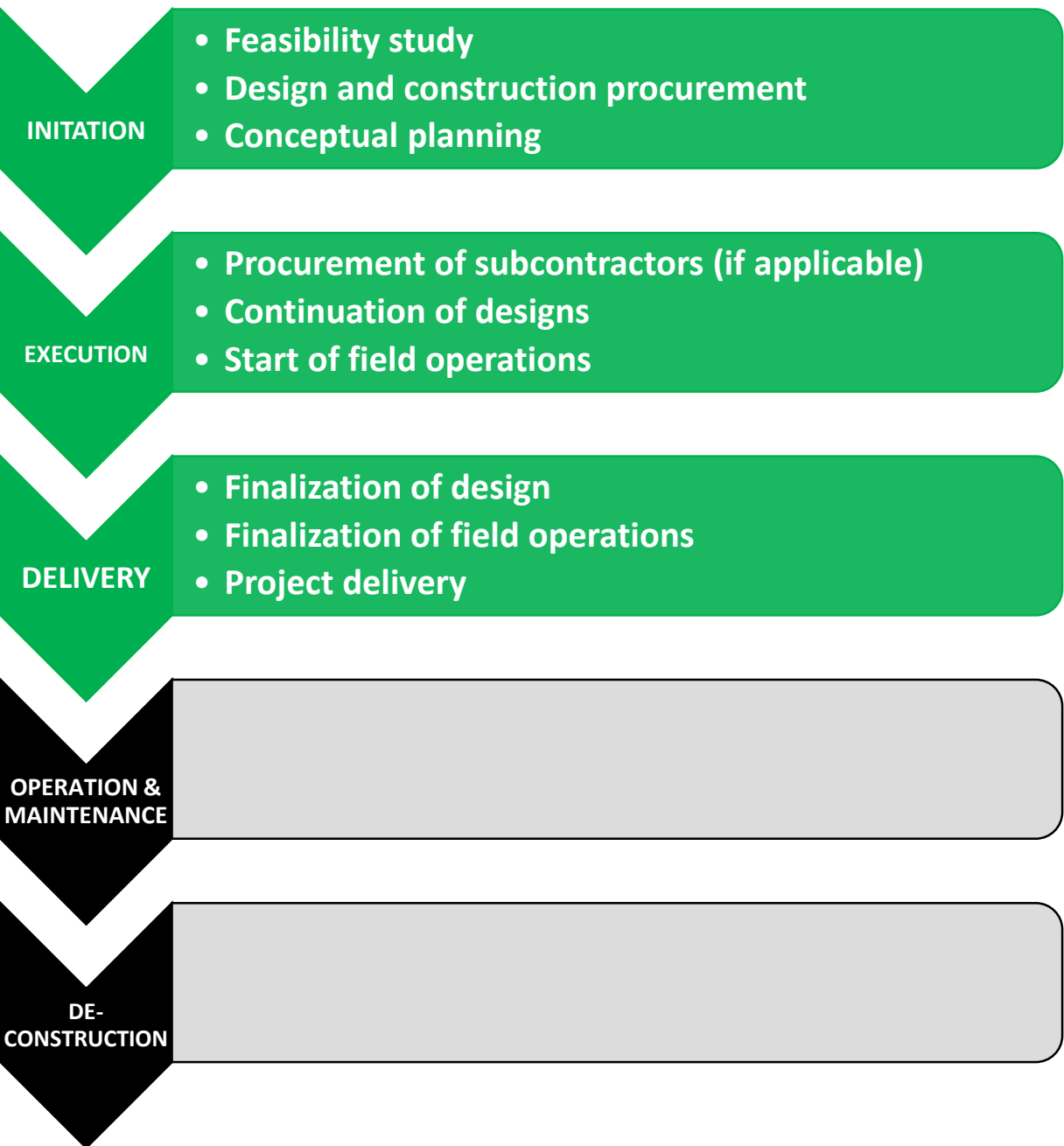
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Speaker's name, Short title

IMPLEMENTATION OF CONSTRUCTABILITY AND CPRA



- Risk identification
- Risk assessment
- Risk response
- Risk control

- What is constructability and its goal?
- What is construction project risk analysis (CPRA) and its goal?



RESEARCH PROBLEM

- Constructability and CPRA: methodological frameworks utilized in construction management
- **Never been methodologically and computationally integrated in a single construction management framework**
- To tackle this research problem and create a unified framework (constructability assessment through CPRA elements), both unsupervised and supervised machine learning were used



BENEFITS IN TACKLING RESEARCH PROBLEM



- Better cooperation, communication, and dissemination of knowledge
- Better organization and integration of design and construction phases
- More targeted capital investments and implementation of innovative technologies
- Better construction supply chain management
- Better assessment of construction site conditions
- Greater emphasis on health and safety in construction
- More informed deals between owners and contractors
- More informed procurement, management, and administration processes



MODELING OF THE INDEPENDENT VARIABLES (GENERAL RISK SOURCES)



Development and toolification of an original unsupervised machine learning algorithm, which performs semantic processing and clustering of linguistic data organized in lists

applied on an

exhaustive part of the relative literature research (dataset)

See in:

Kifokeris D., and Xenidis Y. Application of linguistic clustering to define sources of risks in technical projects. ASCE-ASME Journal of Risk and Uncertainty in Engineering Systems, Part A: Civil Engineering. 2018; 4(1): 04017031-1 – 04017031-13.



MODELING OF THE INDEPENDENT VARIABLES (GENERAL RISK SOURCES)



Overhead clusters:

- K1 – Technical design and drawings (13 risk sources)
- K2 – Productivity in construction (26)
- K3 – Economy, cost and finances (17)
- K4 – Time and schedule (7)
- K5 – Construction process (12)
- K6 – Environment (5)
- K7 – Site safety and accidents (12)
- K8 – Project management (general) (21)
- K9 – Contracts and procurement (9)
- K10 – Sociopolitical factors (7)
- **129 risk sources in total**



MODELING OF THE INDEPENDENT VARIABLES (GENERAL RISK SOURCES)



General risk sources example (in K2):

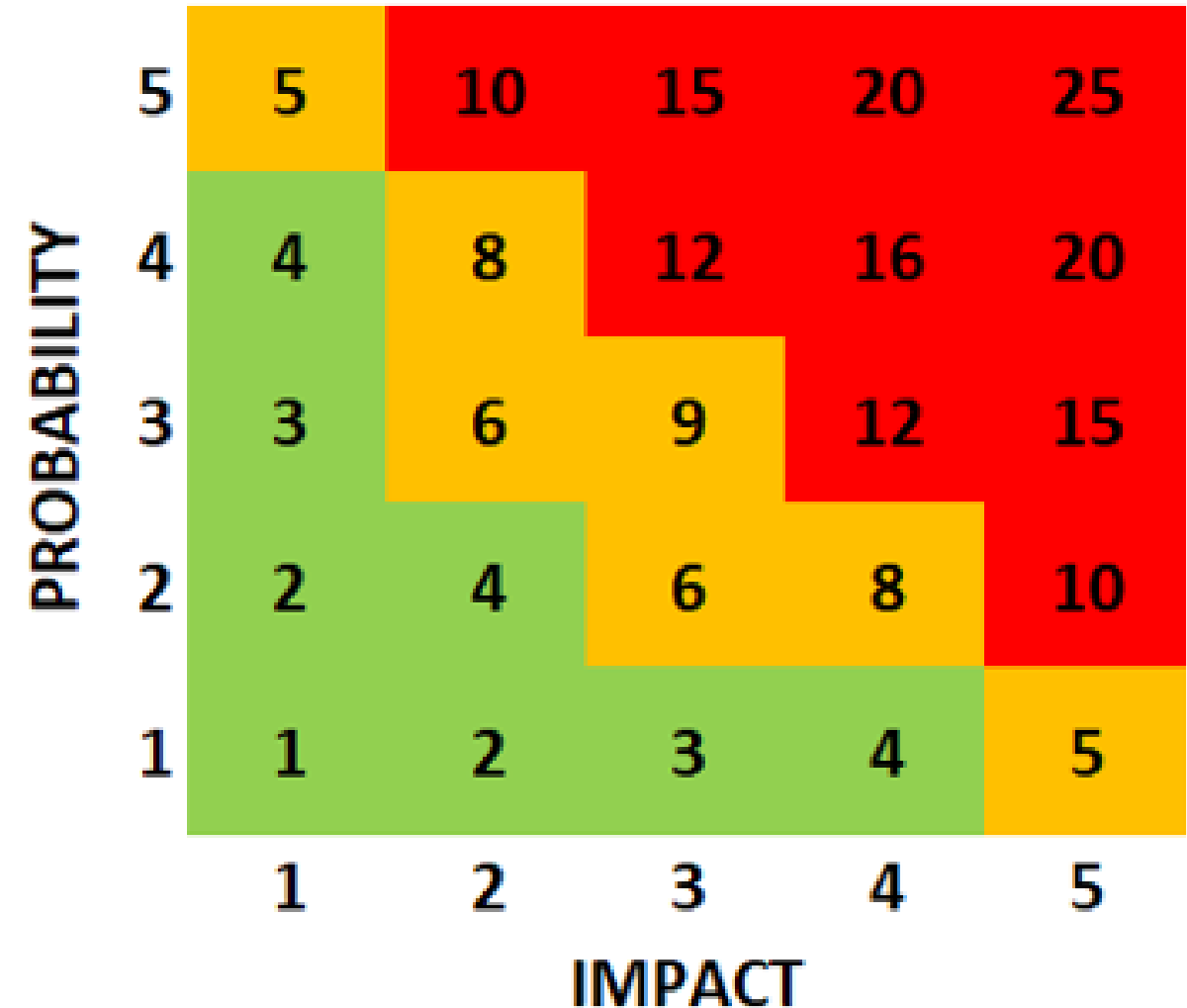
- K2.1: Delayed or failed labor, supplier, subcontractor and/or contractor payments
- K2.2: Equipment and/or tools unavailability
- K2.3: Equipment and/or tools delivery/supply delay
- K2.4: Equipment and/or tools failure
- K2.5: Excessive labor overtime
- ...
- K2.24: Poor logistics
- K2.25: Spatial clashes among different processes on site
- K2.26: Utility resources shortage on site (e.g. water, fuel, and electricity)



MODELING OF THE INDEPENDENT VARIABLES (GENERAL RISK SOURCES)



- Probability x impact
- 5-point ascending qualitative scales for probability and impact
- Product significance: adaptation of the qualitative CPRA matrix
 - **Red:** extremely critical
 - **Yellow:** critical
 - **Green:** non-critical



CONSTRUCTABILITY CLASSES



- Choice of dependent variables belonging to the field of constructability
- Dependent variables: holistic qualitative constructability labels (“constructable” and “non-constructable»)
 - Constructable: Throughout construction project initiation, execution and delivery, there has been a satisfactory implementation of a constructability program
- Qualitative values (classes):
 - Constructable:1, non-constructable: -1



MODELLING OF INTEGRATION



Development and toolification of an original algorithm using supervised machine learning for the derivation of a classification equation, which will appraise the constructability class of a new construction project when given the values of the identified general risk sources affecting it

which will be trained and validated with the use of

real CPRA- and constructability class-related data from civil engineering projects



MODELLING OF INTEGRATION

1. Modeling as a statistical classification problem
2. Data from / real construction projects satisfying certain minimum dataset size constraints
3. Ordering of the data in a / x 129 matrix
4. Deploying of regularized stochastic gradient descent non-negative matrix factorization (RSGD-NMF) with missing values
5. Training of soft-margin support vector machines (SVM), with the optimized version of the sequential minimal optimization (OSMO) process, and simultaneous validation with n-fold cross-validation
6. Acquiring the classification equation with the best observed accuracy in its predictions, and adapting it for the appraisal of new cases



DATA

- Data collection method: unstructured interviews with experts
- CPRA- and constructability class-related data from $n=30$ civil engineering projects
 - PR1: Biogas electric power plant station



DATA

- PR2: T9-T11 ravine bridge →
- PR3: Prestressed roadway bridge
- PR4-PR10: Electrical lighting projects
- PR11: Design, construction, and delivery of four added classrooms for a municipal primary school
- PR12: Reconstruction of a municipal road axis
- PR13: Sustainable public installations →



DATA



- PR14: Reconstruction and delivery of a road section
- PR15: Design and delivery of a road bypass section
- PR16: Design and construction of a highway section
- PR17: Reconstruction and delivery of a road bypass section
- PR18: Bioclimatic hotel unit
- PR19: Part of a photovoltaic park
- PR20: Hydroelectric power plant station
- PR21: Baggage handling system (BHS)
- PR22: Reinforced concrete structural members
- PR23: Structural steel structural members
- PR24: Electric systems
- PR25: Building envelopes and facades
- PR26: Interior and exterior fit-out
- PR27: Fire, life, and safety (FLS) systems
- PR28: Light equipment transport (LET) systems
- PR29: Assorted mechanical systems
- PR30: Security systems

MTB megaproject:



| ID | Project identity | RSC (%) |
|----------------|---|---------------|
| PR1 | Biogas powerplant | 19,380 |
| PR2 | Prestressed ravine bridge | 2,326 |
| PR3 | Prestressed roadway bridge | 24,031 |
| PR4 | Lighting & structural assets replacement (LSAR) 1 | 41,860 |
| PR5 | LSAR 2 | 41,860 |
| PR6 | Reconstruction of municipal lighting assets | 41,860 |
| PR7 | LSAR 3 | 45,736 |
| PR8 | LSAR 4 | 44,186 |
| PR9 | Municipal lighting assets repair | 43,411 |
| PR10 | Municipal road lighting and structural assets replacement | 42,636 |
| PR11 | Primary school expansion | 46,512 |
| PR12 | Roadaxis reconstruction | 46,512 |
| PR13 | Sustainable installations in municipal square | 46,512 |
| PR14 | Bioclimatic hotel unit | 86,047 |
| PR15 | Photovoltaic park | 86,822 |
| PR16 | Hydroelectric powerplant | 88,372 |
| PR17 | Bypass motorway section | 87,597 |
| PR18 | Bypass roadway section | 85,271 |
| PR19 | Roadway section | 85,271 |
| PR20 | Bypass highway section | 85,271 |
| PR21 | ATB – Baggage handling systems | 53,488 |
| PR22 | ATB – Reinforced concrete members | 34,884 |
| PR23 | ATB – Structural steel members | 59,690 |
| PR24 | ATB –Electrical systems installations | 40,310 |
| PR25 | ATB – Building envelopes and facades | 64,341 |
| PR26 | ATB – Interior and exterior fit-out | 67,442 |
| PR27 | ATB – Fire, life, and safety systems installations | 45,736 |
| PR28 | ATB – Light equipment transfer systems installations | 38,760 |
| PR29 | ATB – Assorted mechanical systems installations | 42,636 |
| PR30 | ATB – Security systems installations | 38,760 |
| General | | 52,584 |

Speaker's name, Short title

DATA



- Contextual and linguistic correlation with 129 general risk sources → on a 0-3 qualitative scale
- All real risk sources correlated one-to-one with respective general risk sources, with a degree of 2 or 3 → **in practice, risk sources were identified and assessed, instead of risks themselves!**
- Generally, non-constructable projects → severe CPRAs
- 13 constructable and 17 non-constructable projects

More in upcoming journal paper:

Kifokeris, D., and Xenidis, Y. An analysis of the impartial implementation in practice of risk identification in technical projects. *ASCE-ASME Journal of Risk and Uncertainty in Engineering Systems*. 2019; **In press.**



DEPLOYMENT OF WEKA AND RESULTS



Explanation of results after solving for $k_{opt}=5$

| Classification equation results | Real class | | Predicted class | | Confidence level |
|---------------------------------|-------------------|----|-------------------|----|------------------|
| 0,930961347152737 | Constructable | 1 | Constructable | 1 | 93,096% |
| 1,12021447941773 | Constructable | 1 | Constructable | 1 | 100% |
| -0,999943984787055 | Non-constructable | -1 | Non-constructable | -1 | 99,994% |
| -1,09099024874888 | Non-constructable | -1 | Non-constructable | -1 | 100% |
| -1,09073114459136 | Non-constructable | -1 | Non-constructable | -1 | 100% |
| -0,990432423175803 | Non-constructable | -1 | Non-constructable | -1 | 99,043% |
| -0,981601855202267 | Non-constructable | -1 | Non-constructable | -1 | 98,160% |
| -0,961369942011749 | Non-constructable | -1 | Non-constructable | -1 | 96,137% |
| -0,995350546959907 | Constructable | 1 | Non-constructable | -1 | 99,535% |
| -0,9827830852474 | Constructable | 1 | Non-constructable | -1 | 98,278% |
| -1,03739557045505 | Non-constructable | -1 | Non-constructable | -1 | 100% |
| -0,99889383076739 | Non-constructable | -1 | Non-constructable | -1 | 99,889% |
| -1,31712188932952 | Non-constructable | -1 | Non-constructable | -1 | 100% |
| -0,122190686354803 | Non-constructable | -1 | Non-constructable | -1 | 12,219% |
| 0,664884362967404 | Constructable | 1 | Constructable | 1 | 66,488% |
| -0,999096164220797 | Non-constructable | -1 | Non-constructable | -1 | 99,91% |
| 0,4767783 | | | | | |
| 1,000234 | | | | | |
| 1,273508 | | | | | |
| 1,127442 | | | | | |
| -0,280219812983305 | Constructable | 1 | Non-constructable | -1 | 28,022% |
| -1,00063939517003 | Non-constructable | -1 | Non-constructable | -1 | 100% |
| -0,914677432638896 | Non-constructable | -1 | Non-constructable | -1 | 91,468% |
| 0,279204690233528 | Constructable | 1 | Constructable | 1 | 27,921% |
| -1,15030331760894 | Non-constructable | -1 | Non-constructable | -1 | 100% |
| -0,768677579526154 | Non-constructable | -1 | Non-constructable | -1 | 76,868% |
| -0,347062161638947 | Non-constructable | -1 | Non-constructable | -1 | 34,706% |
| -0,502540855550232 | Constructable | 1 | Non-constructable | -1 | 50,254% |
| 0,0107501682079711 | Constructable | 1 | Constructable | 1 | 1,075% |
| -0,500007675244237 | Non-constructable | -1 | Non-constructable | -1 | 50% |

| | | | | | |
|--------------------|-------------------|----|-------------------|----|---------|
| 1,12021447941773 | Constructable | 1 | Constructable | 1 | 100% |
| -0,999943984787055 | Non-constructable | -1 | Non-constructable | -1 | 99,994% |

Legend: ■ Correct classification
■ False classification



DEPLOYMENT OF WEKA AND RESULTS

Final classification equation that predicts the constructability class of a new construction project, when given the identified and assessed general risk sources affecting it:

$$\begin{aligned}
 CON = & -(2,028 \frac{LF_{1,1} - (3,5e - 16)}{1,055} + \\
 & 0,727 \frac{LF_{1,2} - (2,2e - 05)}{0,891} + 0,746 \frac{LF_{1,3} - (2,2e - 05)}{0,782} \\
 & 0,263 \frac{LF_{1,4} - (7,3e - 14)}{0,833} + 1,536 \frac{LF_{1,5} - (3,5e - 16)}{0,776}) \\
 & + 1,622
 \end{aligned}$$

where the user's new LF are derived from the user's RM^{new} through:

$$LF_{1,k}^{new} = LF_{1,k}^{new} \cdot \frac{\sum_{j \in [1]} RSF_{k,j} RM_{1,j}^{new}}{\sum_{j \in [1]} \left(RSF_{k,j} \sum_{k=1}^5 LF_{1,k}^{new} RSF_{k,j} + \lambda_{LF} LF_{1,k}^{new} \right)} \quad \forall k = \{1, 2, \dots, 5\}$$

$$j = \{1, 2, \dots, 129\}$$



DEPLOYMENT OF WEKA AND RESULTS



- If $CON \geq 1$ \rightarrow constructable with 100% confidence level
- If $CON \in (0,1)$ \rightarrow constructable with confidence level $|CON|(\%)$
- If $CON \leq -1$ \rightarrow non-constructable with 100% confidence level
- If $CON \in (-1,0)$ \rightarrow non-constructable with confidence level $|CON|(\%)$
- If $CON = 0$ \rightarrow the constructability class cannot be predicted with any confidence level



THE RISCONA PROTOTYPE APPLICATION



- RISCONA (*Risk Source-based CONstructability Appraisal*)
 - **Dedicated graphical user interface (GUI)** operating in Python (Anaconda)
 - **Implementation of the first two steps of the expanded CPRA** → the user inserts the values of the *probability* and *impact* (ascending 5-point scales) of the 129 general risk sources for construction projects
 - All the calculations of the model are then performed in the background
 - The user gets the **constructability class of the new construction project**



The RISCO NA prototype application

RISCO NA (Risk Source-based CONstructability Appraisal)

K1 – RISK SOURCES REGARDING TECHNICAL DESIGN AND DRAWINGS

K1.1. Delay and/or failure of approval of design drawings by the corresponding authorities

K1.2. Design mistakes, errors, and omissions

K1.3. Design non-conformity with regulatory specifications

K1.4. Extreme design complexity

K1.5. Inadequate design documentation

K1.6. Lack, in designs, of construction sequencing considerations

K1.7. Lack, in designs, of understanding of the actual construction process requirements (e.g. availability of labor workforce and equipment,

K1.8. Lack of design drawing coordination among different disciplines (e.g. architectural drawings, electrical network drawings, and other)

K1.9. Lack of design innovation when it is required

K1.10. No standardization in design considerations

K1.11. Unclear and/or incomplete design details

K1.12. Untimely design changes during the late initiation and the whole execution project lifecycle phases

K1.13. Vague drawing specifications

K2 - RISK SOURCES REGARDING PRODUCTIVITY IN CONSTRUCTION

K2.1. Delayed and/or failed laborer, supplier, subcontractor, and contractor payments

K2.2. Equipment and/or tools unavailability

K2.3. Equipment and/or tools delivery/supply delay

K2.4. Equipment and/or tools failure

Result area (text messages)

2

Reset

 Check

Calculate

1

Scrolling area for importing data

3 Functional buttons


RISCO NA (RISk Source-based CONstructability Appraisal). Copyright © 2018.

20

IABSE 2019 Symposium

Towards a Resilient Built Environment Risk and Asset Management

March 27-29, 2019



All values have been reset.

Reset

All values have been inputted.

Reset

Check

Please check K1.13 risk source.
Please check K2.1 risk source.
Please check K2.5 risk source.
Please check K2.21 risk source.
Please check K5.6 risk source.
Please check K5.8 risk source.
Please check K7.3 risk source.
Please check K9.9 risk source.

Reset

Check

Command prompt results

All values have been inputted.
Appraising the project's constructability class... Please wait.

Reset

Check

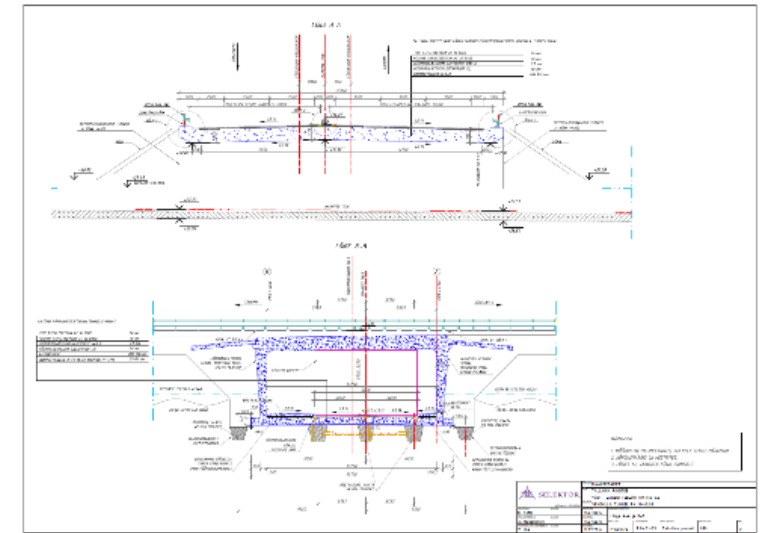
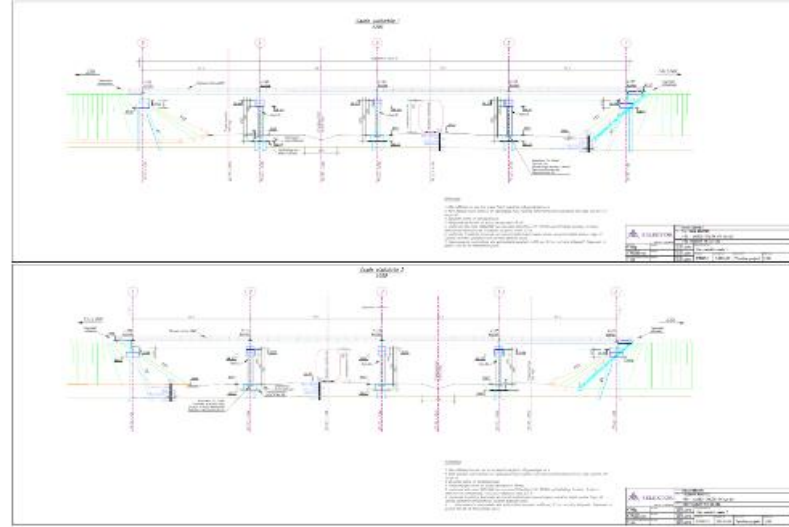
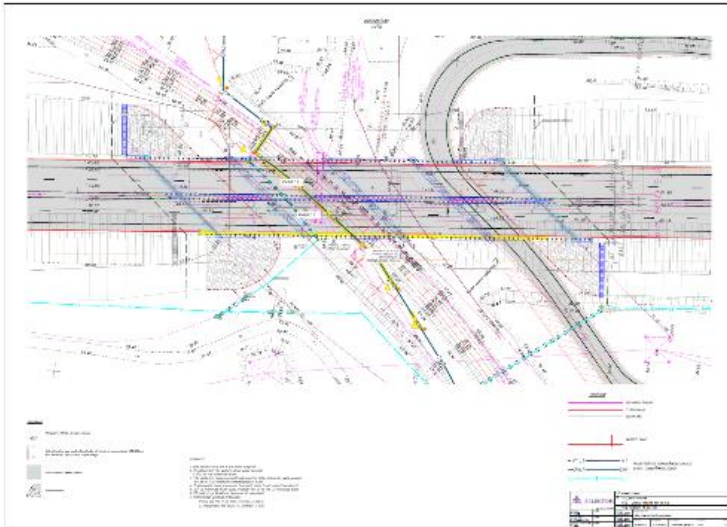
The project is not constructable with 16.452% confidence.

Calculate



THE RISCONA PROTOTYPE APPLICATION

- Use and verification of RISCONA (and the integration model) in a case study
 - Case study: Design and construction of an overpass road bridge in Estonia (*Estonian Road Administration, Estonia*)



THE RISCONA PROTOTYPE APPLICATION

RISCONA (Risk Source-based CONstructability Appraisal)

K9 – RISK SOURCES REGARDING THE PROCUREMENT AND CONTRACTS

K9.1. Ambiguous contract clauses, conditions, parameters, and allocation of risks and responsibilities: 3, 3

K9.2. Choice of contractual types susceptible to disintegration among project stakeholders: 2, 4

K9.3. Delays in approvals of contractual documents: 3, 4

K9.4. Disputes and claims among stakeholders about contractual conditions: 4, 3

K9.5. Incompatibility, inconsistency, and redundancy of contractual documents: 3, 3

K9.6. Insufficient time for the preparation of contractual documents: 5, 2

K9.7. Non-transparent bidding, tendering and awarding procedures: 1, 2

K9.8. Stakeholder breach of contractual agreements after the commencement of the project: 1, 2

K9.9. Stakeholder disagreement regarding insurance issues: 2, 2

K10 – SOCIOPOLITICAL RISK SOURCES

K10.1. Civil disorder: 1, 1

K10.2. Delays in approvals and permits: 2, 3

K10.3. Import/export restrictions: 1, 4

K10.4. Political and governmental instability: 2, 5

K10.5. Project clashes with local community, resident interests, and public activities: 1, 2

K10.6. Rigid bureaucracy: 3, 3

K10.7. Rigid law and regulatory frameworks: 1, 3

All values have been inputted.
Appraising the project's constructability class... Please wait.

The project is constructable with 43.068% confidence.

Reset

Check

Calculate

RISCONA (Risk Source-based CONstructability Appraisal). Copyright © 2018.

| General risk sources | CS | | | Normalized product |
|----------------------|-------------|-------------|---------|--------------------|
| | Probability | Consequence | Product | |
| K1.1 | 2 | 2 | 4 | 0,16 |
| K1.2 | 3 | 2 | 6 | 0,24 |
| K1.3 | 3 | 1 | 3 | 0,12 |
| K1.4 | 3 | 3 | 9 | 0,36 |
| K1.5 | 3 | 3 | 9 | 0,36 |
| ... | ... | ... | ... | ... |
| K10.1 | 1 | 1 | 1 | 0,04 |
| K10.2 | 2 | 3 | 6 | 0,24 |
| K10.3 | 1 | 4 | 4 | 0,16 |
| K10.4 | 2 | 5 | 10 | 0,4 |
| K10.5 | 1 | 2 | 2 | 0,08 |
| K10.6 | 3 | 3 | 9 | 0,36 |
| K10.7 | 1 | 3 | 3 | 0,12 |

- Constructable with 43.068% confidence



THE RISCONA PROTOTYPE APPLICATION



- Evaluation:
 - RISCONA is a **simple and easy-to-use tool** that can aid in construction management decision-making
 - The “translation” of the risk source values into constructability classes was well-received
 - **Satisfactory description of reality**
 - List of 129 general risk sources: quite inclusive and suitable as a stepping stone for the expansion of CPRAs



CONCLUSION (IN A SENTENCE)



The contribution of this work is that it provides – **for the first time** – a civil engineer (and/or construction manager) with the capability of executing an **understandable and fully defined analysis of risk sources**, so that through it a **very good constructability assessment** of the currently developed project can be obtained.



DIMOSTHENIS KIFOKERIS, YIANNIS XENIDIS – THE RISCONA SYSTEM



THANK YOU FOR YOUR ATTENTION!

