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Citation for the original published paper (version of record):

Zhou, F., Arvidsson, A., Wu, J. et al (2024). Collaborative electric vehicle routing with meet points. Communications in Transportation Research, 4. <http://dx.doi.org/10.1016/j.commtr.2024.100135>

N.B. When citing this work, cite the original published paper.



## Full Length Article

## Collaborative electric vehicle routing with meet points

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## ARTICLE INFO

## Keywords:

Urban logistics  
 Collaborative vehicle routing  
 Electric vehicle  
 Meet point  
 Profit sharing  
 Mixed-integer nonlinear programming (MINLP)

## ABSTRACT

In this paper, we develop a profit-sharing-based optimal routing mechanism to incentivize horizontal collaboration among urban goods distributors. The core of this mechanism is based on exchanging goods at meet points, which is optimally planned en route. We propose a Collaborative Electric Vehicle Routing Problem with Meet Points (CoEVRPMP) considering constraints such as time windows, opportunity charging, and meet-point synchronization. The proposed CoEVRPMP is formulated as a mixed-integer nonlinear programming model. We present an exact method via branching and a metaheuristic that combines adaptive large neighborhood search with linear programming. The viability and scalability of the collaborative method are demonstrated through numerical case studies, including a real-world case and a large-scale experiment with up to 500 customers. The findings underscore the significance of horizontal collaboration among delivery companies in attaining both higher individual profits and lower total costs. Moreover, collaboration helps to reduce the environmental footprint by decreasing travel distance.

## 1. Introduction

Cities are continuously experiencing growing demand for freight transportation (Savelsbergh and Van Woensel, 2016). A 16% annual growth rate in urban logistics is projected over the next five years from 2021, only connected to e-commerce (Reuters Events, 2022). Traffic congestion and greenhouse gas emissions are expected to increase by 21% and 32% until 2030, respectively (World Economic Forum, 2020). However, it has been demonstrated that delivery vehicles often operate below their capacity, delivering nothing more than “air” (Chen, 2016; Verlinde et al., 2012). The need for reliable and timely transportation solutions to balance the interests of society, businesses, and customers has never been more crucial (Fotouhi and Miller-Hooks, 2023; Wu et al., 2020; Zaidi et al., 2015).

In response to these challenges, horizontal collaboration through sharing economy business models, such as sharing logistics infrastructure and services with competitors, has emerged as a potential solution (DHL Trend Research, 2022; Los et al., 2020), and it is gaining traction among practitioners and researchers (Ezaki et al., 2022; Ferrell et al., 2020; Pan et al., 2019; Qu et al., 2022). Such collaboration typically involves companies with shared interests and businesses. The majority of studies indicate that such collaboration can enhance the non-collaborative

solution by approximately 20%–30% (Gansterer and Hartl, 2018). However, it is important to note that existing studies often enforce collaboration from a holistic perspective, overlooking the individual benefits for each company. This may sacrifice a company in order to achieve larger total profits, discouraging horizontal collaboration in practice.

Moreover, to address sustainability development needs in the transportation sector, there is a growing trend towards the adoption of electric vehicles (EVs) (Guo et al., 2022; Ji et al., 2024; Ruan and Lv, 2022; Zeng et al., 2024). This shift is underscored by recent research for goods distribution (Haghani et al., 2023; Malladi et al., 2022). In addition to advancements in vehicular technology and investments in charging infrastructure, the transition is impeded by route planning concerns regarding delivery range. The Electric Vehicle Routing Problem (EVRP), as seen in Basso et al. (2019b), Keskin Çatay (2016), and Schneider et al. (2014) seeks to bridge the planning gap between limited range and effective urban distribution. Integrating electric vehicles into horizontal collaboration introduces new benefits but, at the same time, new challenges related to charging and route planning integration.

This paper introduces the concept of collaborative routing involving the exchange of goods en route at meet points. Deviating from the conventional transshipment concept, which typically involves a one-way

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transfer from one vehicle to another, our emphasis is on the bidirectional exchange between two vehicles. Meet points function as locations where vehicles converge to facilitate the exchange of goods. A visual representation of this idea is depicted in Fig. 1. The example involves two logistics companies serving their respective customers in the same area. Fig. 1a depicts the vehicle routes if company 1 (black) and company 2 (white) serve only their own customers. Fig. 1b demonstrates the collaboration scenario, where vehicles from both companies can exchange parcels at a “meet point”. In the case of collaboration, company A (B) serves not only its original customers but also the shared ones from the other company B (A). Each company offers three types of service: (1) serving its own customers from the depot to the end; (2) serving its own customers from the depot to the meet point for exchange; (3) serving the other company’s customers from the meet point to the end. Due to the joint activities, a profit-sharing mechanism is introduced to split the profit from a shared customer, based on the profit ratio concept, further explained in Section 3.

This paper studies the collaborative electric vehicle routing problem with meet points (CoEVRPMP), explicitly considering individual companies’ benefits. We explore a scenario where two logistics companies collaborate to plan vehicle routes to cross-serve a strategically selected set of customers. Individually serving these customers would be cost-prohibitive for either company. Instead, a unified global optimum solution is designed with the aim to increase the profitability of each individual company through collaboration and reduce the overall costs compared to non-collaborative solutions. We assume that the companies opt to transfer goods at several designated meet points and share customer addresses when collaborating (with standardized shipments). Various factors, such as customer-specific time windows, vehicle capacity, charging schedules, and meet-point synchronization, are taken into account. To address these challenges, we have developed a solution for CoEVRPMP, suitable for small to medium-sized real-world scenarios, using both exact and heuristic methods, and with the potential to scale for larger cases of up to 500 customers. The contributions of this paper can be summarized as follows.

- The concept of meet points is introduced to the collaborative routing problem, accompanied by a clear profit-sharing mechanism.
- The CoEVRPMP is formally defined and modeled as a mixed integer nonlinear programming problem.
- Practical constraints, including charging, customer time windows, vehicle capacity, and meet-point synchronization, are explicitly considered in an integrated framework.
- An exact method and a metaheuristic algorithm are developed for theoretical analysis and practical implementation purposes, respectively.

The remainder of this paper is organized as follows. Section 2 provides a comprehensive review of the literature concerning the CoEVRPMP. Section 3 outlines the problem, formulates the mathematical programming model, and introduces two solution approaches—an exact method and a metaheuristic. The experimental study and corresponding numerical results are presented in Section 4. Section 5 delves into key findings and insights. Finally, Section 6 concludes the paper, offering directions for future research.

## 2. Literature review

The collaborative vehicle routing problem (CoVRP) is an operational planning challenge within horizontal collaboration (Gansterer and Hartl, 2018). Most CoVRPs focus on either routing optimization (Montoya-Torres et al., 2016; Muñoz-Villamizar et al., 2019; Pérez-Bernabeu et al., 2015; Quintero-Araujo et al., 2016; Stellingwerf et al., 2018; Vahedi-Nouri et al., 2022) or profit sharing (Berger and Bierwirth, 2010; Curiel, 2013). However, only a limited number of studies have addressed both aspects (Krajewska et al., 2008; Wang et al., 2017; Zibaei et al.,

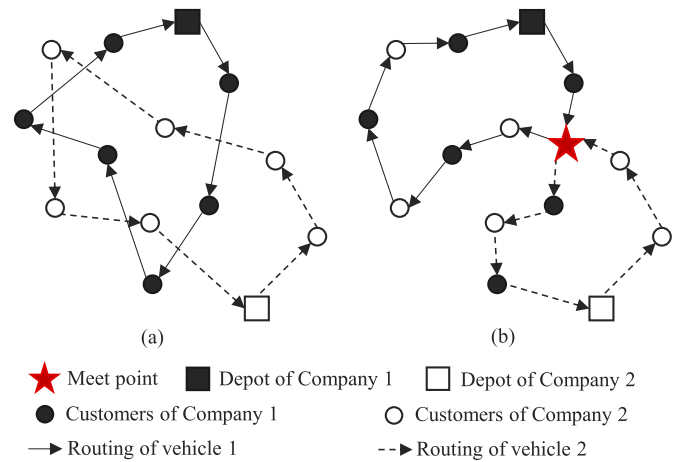


Fig. 1. Horizontal collaboration example: (a) non-collaboration and (b) collaboration.

2016). A more comprehensive review of collaborative vehicle routing can be found at Gansterer and Hartl (2018). Another critical consideration is the impact of electric vehicles on collaborative routing. This section provides a comprehensive review of these three aspects: routing optimization in CoVRPs, profit sharing in CoVRPs, and the integration of electric vehicles into CoVRPs.

### 2.1. Routing optimization in CoVRPs

#### 2.1.1. Collaborative routing paradigms

Collaborative vehicle routing primarily falls into two categories: centralized planning and decentralized planning. Unlike decentralized planning, which entails limited or no information exchange, centralized planning involves information sharing. Centralized collaborative planning prioritizes optimizing the entire system over individual companies, while decentralized planning emphasizes more localized and independent decision-making. Additionally, within the literature, there exists a distinction between two types of customer requests: “reserved” and “shared”. Reserved requests pertain to customers whom carriers must serve due to contractual obligations or other specific considerations, while shared requests encompass those customers whom carriers are open to serving collaboratively with others.

Centralized collaborative planning studies assess the potential benefits of collaborative versus non-collaborative settings. The potential benefits could be based on total costs (Lin, 2008), total travel distance (Montoya-Torres et al., 2016; Pérez-Bernabeu et al., 2015), profits (Fernández et al., 2016; Li et al., 2016), and emissions (Pérez-Bernabeu et al., 2015). However, centralized collaborative planning focuses more on the whole system than the single company. Hence, one possible breakthrough is to incorporate individual profit gains into centralized collaborative planning.

There is limited research that has focused on centralized collaborative planning with profit gains. Fernández et al. (2016) propose a collaborative uncapacitated arc routing problem with profit gains and reserved customers, where the goal is to maximize the total profit of the coalition of carriers and take the lower bound on the individual profit of each carrier into account. The model considers side payments for those customers that are served by different carriers. Their work is based on the arc routing problem that sets arc as a customer, and the time windows of customers are ignored. Additionally, the side payments are hard to set. Mancini et al. (2021) introduce the collaborative VRP with workload balance. It was assumed that carriers might only be willing to collaborate if a minimum market share can be guaranteed. Two constraints are thus incorporated: (1) each carrier’s profit must be equal to or higher than the profit obtainable without taking part in the coalition, and (2) the number

of customers assigned to a given carrier cannot be lower than the minimum value imposed by the carrier. A similar profit constraint is used in our paper.

In most of the centralized collaborative routing literature, depots could directly serve other companies' customers, where an implicit and too restrictive assumption is that the collaborating companies share the same depot (Stellingwerf et al., 2018) or multiple depots (Montoya-Torres et al., 2016; Muñoz-Villamizar et al., 2019; Pérez-Bernabeu et al., 2015; Quintero-Araujo et al., 2016). Some studies consider exchanging goods between depots (Vahedi-Nouri et al., 2022; Wang et al., 2017), which reduces the total cost but also brings additional travel costs to connect depots. Consequently, most of the centralized problems are formulated as the VRP or multi-depot VRP (MDVRP), and their variants are widely studied (Afsar et al., 2021; Wang et al., 2022; Zhen et al., 2020). The main difference between the proposed non-collaborative and collaborative routing problems occurs only in the customer sets in these studies. Juan et al. (2014) associate collaborative routing with backhaul, which is a simple collaborative method that merges two routes from different companies to reduce backhaul. In this way, the merged route visits customers after visiting their depot. Pickup and delivery (PD) requests are frequently added extensions here (Buijs et al., 2016; Krajewska et al., 2008; Li et al., 2016), where PD locations do not coincide with a depot. Then, requests are served and fulfilled before the vehicle returns to the depot. Thus, the depot is no longer needed to store goods, let alone to share depots or exchange goods. Regardless of whether depots are shared or connected via routes, the issue that needs to be addressed in this study is how to achieve better collaborative distribution by exchanging goods among companies.

Considering that carriers are often resistant to sharing all their customers' data with a central planner, some research has focused on decentralized planning, including request selection and request exchange (Gansterer and Hartl, 2018). Regarding the request selection method, carriers need to decide which of their customers can be offered to the collaboration partners. This is essential because some companies may not be willing to share all of their customers. The exchange of goods for customers could be included in vehicle routes (lane exchanges) or via auction-based systems. However, the sharing preferences of collaborators limit significant profit increases. An interesting decentralized planning study by Li et al. (2016) proposes a pickup and delivery problem (PDP) with time windows, profits, and reserved customers in carrier collaboration realized through combinatorial auction. This research focuses only on one carrier and includes two decisions: which customers to bid for (to serve) and how to build routes for maximizing "own profit". Like many of the decentralized planning studies, Li et al. (2016) have a myopic focus: increase profit share for a single company. Therefore, a valid research question is raised on how to jointly ensure the companies' profit while lowering the total cost of the whole system.

### 2.1.2. Transshipment in CoVRPs

Only a few papers have studied the routing problems with transshipment, such as PDP with transshipment (PDPT) (Cortés et al., 2010), Vehicle Routing Problem with Transshipment Facilities (Baldacci et al., 2017), and Two-Echelon Vehicle Routing Problem (Crainic et al., 2009). Mitrović-Minić and Laporte (2006) assess the usefulness of transshipment and state that transshipment points prove highly beneficial in clustered instances. Drexel (2012) emphasized critical challenges in addressing synchronization aspects, including the PDPT and its related problem variations. Research shows that the benefit of allowing transshipment can be significant (Lyu and Yu, 2023). The transshipment in the above studies is within a single company. Expanding the concept of transshipment among companies may enhance collaboration and yield further benefits. This is one of the objectives of this paper.

The closest study by Zhang et al. (2022) addressed the goods exchange issue by transferring goods at customer points or depots and studied a heterogeneous multi-depot collaborative vehicle routing problem. This work shows that transferring goods en route (from

unloading vehicle to loading vehicle) can result in different gains in the system. However, several aspects can be added to this study to increase its practical applicability and relevance, which will be addressed in this paper. These aspects include (1) exchanging between two vehicles instead of only from unloading vehicle to loading one; (2) time windows of customers and specified waiting time at transfer points; (3) profit sharing or minimal profit guarantee for the initiatives of collaboration.

### 2.2. Profit sharing in CoVRPs

An important aspect of collaborative operations is how to share the potential extra profit among the collaborators. This calls for the solution of cost allocation problems (Engevall et al., 2004). Guajardo and Rönnqvist (2016) review cost allocation solutions for collaborative transport services and summarize the most commonly used methods. This includes the commonly used Shapley value (Kimms and Kozeletskyi, 2016; Vanovermeire and Sörensen, 2014) and other proportional methods (Berger and Bierwirth, 2010; Özener et al., 2013). Note that these methods of sharing profit require knowing the total benefit first.

Only a few studies integrate routing planning with profit-sharing aspects in the design of collaborative vehicle routing problems. Krajewska et al. (2008) combine routing and scheduling problems with cooperative game theory. It proposes two subproblems to be addressed and integrated. First, it hints at solving the routing problem (multi-depot PDP with time windows). Second, a profit-sharing mechanism involves the Shapley value to determine a fair allocation. However, profit sharing of this type may have potential legal risks, e.g., against antitrust or competition laws.

### 2.3. EV integration in CoVRPs

The electric vehicle routing problem (EVRP) emerged from the traditional VRP by considering battery constraints, charging operations, and energy consumption (Basso et al., 2019a, 2021, 2022). Conrad and Figliozzi (2011) were one of the earliest works in introducing recharging within EVRP, allowing vehicles with limited range to recharge at customers' locations. The recharging time is assumed to be fixed. Schneider et al. (2014) study the electric vehicle routing problem with time windows and recharging stations (EVRPTW). It explored the integration of customer time windows and the possibility of recharging at stations. The study assumes a full recharge strategy, with the recharging time dependent on the battery level. Subsequently, Bruglieri et al. (2015) relaxed the assumption, and then Desaulniers et al. (2016) and Keskin and Çatay (2016) adopted the partial recharge strategy in EVRPTW. Numerous partial charging EVRP variations have been explored, as indicated by the work of Macrina et al. (2019). Additionally, Rezgui et al. (2019) assumed the feasibility of charging for delivery vehicles at customer locations. A comprehensive review of EVRP can be referred to Kucukoglu et al. (2021), where EVRP studies are classified according to four criteria: objective function types, energy consumption computations, considered constraints in the EVRP, and fleet types.

Very few studies incorporate the collaborative strategy in the EVRP. The first attempt is Muñoz-Villamizar et al. (2017), which evaluates the integration of an electric fleet for collaborative urban goods distribution, aiming to mitigate environmental impacts while maintaining service levels. A multi-objective optimization is proposed in their study to explore the relationship between the environmental impact and cost. A similar research, conducted by Muñoz-Villamizar et al. (2019), evaluates short- and mid-term environmental impacts associated with the adoption of electric vehicles within the collaborative transport network configuration. However, both studies (Muñoz-Villamizar et al., 2017, 2019) overlooked specific constraints of EVs in their models, such as battery capacity, energy consumption, and the need for recharging during routes. They also model the collaborative scenario as MDVRP, similar to most centralized planning studies. Vahedi-Nouri et al. (2022) study a collaborative capacitated EVRP, injecting the electric vehicle characters into

the MDVRP setup, termed as MDEVRP. In their study, a bi-objective function is considered to minimize (1) the total tardiness costs and fixed costs of using EVs and (2) the total electrical energy consumption. They assume that there is a Third Party Logistics company to transship goods between depots and include this cost in the objective function. Furthermore, Zhang et al. (2024) investigate a collaborative electric vehicle routing problem with multiple prioritized time windows and time-dependent hybrid recharging. They introduce the concept of battery-swapping vans providing on-route battery services for collaborative EVRP, with a primary emphasis on time windows and recharging rather than collaboration. All of the above studies overlooked the profit of the individual company and did not consider the reserved customers of companies. Those collaborative EVRP studies (Muñoz-Villamizar et al., 2017, 2019; Zhang et al., 2024) carry an implicit assumption, common to many collaborative routing papers, that either all depots contain identical goods or companies share depots, thereby eliminating the need for goods exchange. This assumption, as previously noted, is overly restrictive and unnecessary. Vahedi-Nouri et al. (2022) stand out as the only study to incorporate transportation costs between depots in collaborative EVRP.

#### 2.4. Summary

As we mentioned above, most collaborative routing problems have an implicit assumption that depots have identical goods or shared. This paper contends that goods should be exchanged in the presence of collaboration. Unlike transferring products unilaterally from one vehicle to another, as seen in Zhang et al. (2022), this paper emphasizes bilateral exchanges between two vehicles, which may operationally be more tractable. Moreover, we propose an optimization-driven mechanism to exchange goods en route for collaboration, as opposed to depot-based transfers (Vahedi-Nouri et al., 2022; Wang et al., 2017). Regarding electric vehicles, only two studies (Vahedi-Nouri et al., 2022; Zhang et al., 2024) have expanded the basic collaborative routing by adding charging possibilities, and are formulated as the variant of MDEVRP that is not directly related to collaboration.

This paper investigates collaborative electric vehicle routing problems within a centralized planning framework, focusing on collaboration and electric vehicles (EVs). The collaboration involves the exchange of goods and profit-sharing, with a specific focus on partial EV charging. In contrast to existing literature, we consider scenarios where vehicles can exchange goods en route. Through profit-sharing, we aim to reconcile conflicts between system-wide optimization and individual benefits. Notably, our approach integrates route optimization and profit-sharing within a comprehensive structure, seamlessly incorporating profit-sharing into the optimization process. Consequently, our model allows for the simultaneous derivation of optimal routing and profit-sharing solutions. In doing so, this study addresses critical practical constraints, including charging challenges, time windows, vehicle capacity, and synchronization at meet points.

### 3. Methodology

In this paper, carriers collaborate by exchanging goods at one of several designated “meet points”. This interaction occurs because their delivery routes intersect, presenting significant decision-making challenges, including selecting the meet points, ensuring vehicle arrivals are synchronized at these points, and integrating them into route optimization. Additionally, we address issues like en-route charging and customer-specified time windows, which intricately link vehicle routes, energy consumption, and partial charging strategies. These considerations contribute to the complexity of the collaborative routing problem.

Without loss of generality, the following assumptions (boundary conditions A2–A5, model/method specific assumptions A1, A6–A9) are used along the paper.

- A1 Two companies are considered with one electric vehicle each, starting from and returning to the same depot.<sup>1</sup>
- A2 Each company has two known sets of customers: a set of reserved customers to be served only by the company itself (due to company policy, privacy, user agreements, etc.) and a set of customers to share for collaboration.
- A3 Each company has certain expectations for the profits of collaboration. Thus, the profit threshold will be defined by each company separately (based on strategic purpose, long-term development, etc.), below which companies will *refuse* to collaborate. Since the companies' expectations are different from case to case, we deem it irrelevant to this study. In this work, we simply define the threshold as the non-collaborative profit (maximum profit achieved by a company operated independently). A similar profit constraint is also used by Mancini et al. (2021).
- A4 There exists a mutually trusted consolidator. The collaboration is planned in a centralized manner, which means that their information should be provided to the central planner, and both companies comply if agreed.
- A5 Electric vehicles can be put on charge at customer locations and at meet points, where partial charging is allowed and its duration depends on the amount of energy transferred.
- A6 Electric vehicles are fully charged when leaving the depot.
- A7 Electric vehicle capacities are deterministic and known.
- A8 Each customer is visited by only one company, but the full chain of service may involve another company if they exchange goods at meet points.
- A9 The travel time, the delivery time window, and the travel distance among customers are known to be deterministic.

With the above assumptions, we study the CoEVRPMP with pre-defined profit thresholds, time windows, state of charge and charging constraints, vehicle capacity, and meet-point synchronization. In the CoEVRPMP, we optimize several vital decisions to minimize total collaborative operational costs. These decisions encompass meeting time and location, assignment of the shared customer, vehicle delivery sequence, charging locations, and the amount of energy to charge. This section provides an overview of the optimization model and the solution approaches.

#### 3.1. Model formulation

To help the reader understand the CoEVRPMP, we now provide a mixed-integer nonlinear programming (MINLP) formulation of the problem. The CoEVRPMP is modeled using a complete directed graph  $G = (N, A)$ , where  $N = O \cup R \cup M$  represents the node set and  $A$  is the edge set. Specifically,  $O$  is the depot set,  $R$  represents the customer set, and  $M$  is the meet point set. The customer set  $R$  comprises two subsets: reserved customers  $R^r$  and shared customers  $R^s$ . Moreover, each company  $k$  possesses a set of customers  $R_k$ , which can be further divided into reserved customers  $R_k^r$  and shared customers  $R_k^s$ , with  $k$  belonging to the company (vehicle) set  $K = \{1, 2\}$ .

The MINLP uses the following decision variables. Binary variables  $x_{ij}^k$  take value 1 if vehicle  $k$  delivers from node  $i$  to node  $j$ . Binary variables  $y_j^k$  take value 1 if customer  $j$  is served by vehicle  $k$ . Binary variables  $\varepsilon_m$  take value 1 if vehicles choose to meet at meet point  $m$ . Binary variables  $z_i^k$  take value 1 if vehicle  $k$  charges at node  $i$ . Variables  $\Phi_k$  refer to the total profit of company  $k$  (SEK). Variables  $b_i^k$  and  $\delta_i^k$  specify the remaining energy and the amount of battery charged for vehicle  $k$  at node  $i$  (Wh). Variables  $ST_i^k$  are the time for serving goods and charging of vehicle  $k$  at

<sup>1</sup> The proposed model can also be applied to multiple vehicles with slight modifications, which can be found in Appendix A. For ease of communication, we focus on the two-vehicle case in the main text.

node  $i$ . Variables  $s_i^k$  represent the service start time of vehicle  $k$  at node  $i$ . Additionally, we introduce variables  $T^k$  to denote the arrival time of vehicle  $k$  at the end depot, which aligns with the service start time at node  $i$  for vehicle  $k$ , where  $i$  corresponds to the end depot and is within the set  $O^-$ .

For the convenience of communication, all the notations used in this paper are presented in Table B1 in Appendix B. In addition, if a customer belongs to Company 1 but is also partially served by Company 2, we refer to Company 1 as the responsible company and Company 2 as the collaborative company, and vice versa. The MINLP formulation follows.

The profit is determined by subtracting the total delivery cost from customer revenue. Given constant customer revenue, lowering the overall delivery cost directly boosts profit. The objective is to minimize the total cost for all companies, leading to profit-maximizing:

$$\min \sum_{k \in K} \sum_{i \in N} \sum_{j \in N} c_d D_{ij} x_{ij}^k + \sum_{k \in K} c_t T^k \quad (1)$$

where the first term signifies the energy consumption cost associated with the distance  $D_{ij}$ , while the second term represents labor cost tied to arrival time.  $c_d$  stands for energy consumption cost per unit of distance traveled, while  $c_t$  represents the unit driver salary per unit of time used. Without loss of generality, the following equality and inequality constraints are defined.

#### (I) Profit threshold constraints

In practice, collaboration can be highly motivated by a win-win situation, which in this context, means an increase in profit for both companies. Therefore, to make the results meaningful and practical, we introduce a profit-sharing threshold as a necessary condition of collaboration. Each company possesses the autonomy to set its own threshold  $P_k^{\min}$ . In this study, we designate the profit of non-collaboration as  $P_k^{\min}$ , serving as the benchmark. The collaboration will only take place if the profit  $\Phi_k$  surpasses the threshold  $P_k^{\min}$  for both companies, a condition that can be formulated as

$$\Phi_k \geq P_k^{\min}, \forall k \in K \quad (2)$$

where

$$\Phi_k = \sum_{j \in R_k} p_j y_j^k + \sum_{m \in M} \sum_{j \in R_k} p_j \alpha_j^m \epsilon_m (1 - y_j^k) + \sum_{m \in M} \sum_{j \in R^k} p_j (1 - \alpha_j^m) \epsilon_m y_j^k - \sum_{i \in N} \sum_{j \in N} c_d D_{ij} x_{ij}^k - c_t T^k \quad (3)$$

$$\alpha_j^m = \frac{D_{okm}}{D_{okm} + D_{mj}}, \forall j \in R_k, k \in K, m \in M \quad (4)$$

The profit of a company  $\Phi_k$  is naturally defined as the net income (income deducting cost) in Eq. (3), with the service fee of customer  $j$  represented as  $p_j$ . The income comes from providing service to the three categories of customers, as corresponding to the first three terms in the equation, respectively. Specifically, the first term denotes income from customers entirely served by the responsible company; the second term represents income from customers partially served by the responsible company; and the third term accounts for the income from shared customers of the other company. Clearly, there is a need for a profit-sharing mechanism to split the income from shared customers.

The profit ratio  $\alpha_j^m$  in Eq. (4) serves as the core of our profit-sharing mechanism, which is a distance-based approach. With the defined ratio, we provide more insights into ratio penalized terms of income function in Eq. (3). If the two companies jointly serve customer  $j$ , the profits of the responsible company (serving from depot to meet point) and the collaborative company (serving from meet point to customer) are  $p_j \alpha_j^m$  and  $p_j (1 - \alpha_j^m)$ , respectively. While enabling the split of income, the

profit-sharing mechanism introduces the complex interplay between the selection of meet points and shared customers (i.e., the multiplication of  $\epsilon_m$  and  $y_j^k$  in Eq. (3)). This interplay makes the optimization model nonlinear and thus computationally intensive (Section 3.2). Last but not least, the remaining two terms in Eq. (3) are the energy consumption and labor cost, respectively.

#### (II) Charging and capacity constraints

We now ensure that the delivery vehicles are running under practical capacity and favorable battery levels. In existing studies, it has been found that a high depth of discharge exacerbates battery degradation (Schoch et al., 2018). Thus, it is beneficial for companies to regulate the battery level of EVs and charge it en route. To this end, we constrain the EV battery energy within a lower and upper bound  $[L, B]$ , as follows, and enable charge:

$$L \leq b_i^k \leq B, \forall i \in N, k \in K \quad (5)$$

while visiting customers, the battery state is updated by Eq. (6), and opportunity charging is regulated in Eq. (7). Notably, energy consumption is directly linked to travel distance, with  $\epsilon$  denoting the unit energy consumption per distance.

$$b_j^k \leq b_i^k + \delta_i^k - \epsilon D_{ij} + B(1 - x_{ij}^k), \forall i \in N, j \in N, k \in K \quad (6)$$

$$\delta_i^k \leq (B - b_i^k) z_i^k, \forall i \in N, k \in K \quad (7)$$

Equation (8) further ensures that the overall demands of the customers to be visited (where  $q_j$  denotes the demand of customer  $j$ ), encompassing both own and other customers' demands, do not exceed the capacity  $Q_k$  of vehicle  $k$ .

$$\sum_{i \in N} \sum_{j \in R} q_j x_{ij}^k \leq Q_k, \forall k \in K \quad (8)$$

#### (III) Time window constraints

Exchanging goods at the meet point, the fundamental enabler of collaboration, entails space and time synchronization between the two vehicles in terms of their arrival time at the meet point. In our study, a maximum waiting time window  $WT_{\max}$  is predetermined to ensure the vehicles can meet each other:

$$|s_m^1 - s_m^2| \leq WT_{\max}, \forall m \in M \quad (9)$$

In the time domain, the following constraints are further defined to ensure the vehicles deliver goods within the desired time windows of customers:

$$s_m^k - \Gamma(1 - y_j^k) \leq s_j^k, \forall j \in R^s - R_k^s, k \in K, m \in M \quad (10)$$

$$s_i^k + ST_i^k + t_{ij}^k - \Gamma(1 - x_{ij}^k) \leq s_j^k, \forall i \in N, j \in N, k \in K \quad (11)$$

$$ST_i^k = st_i + 60\delta_i^k / r_i, \forall i \in N, k \in K \quad (12)$$

$$T^k = s_i^k, \forall i \in O^-, k \in K \quad (13)$$

where Eq. (10) guarantees that the exchanged goods must be delivered after the meet point, and arrival time and dwell time (including charging time and service time  $st_i$ ) at each customer are updated and regulated in Eqs. (11) and (12). The travel time  $t_{ij}^k$  and dwell time  $ST_i^k$  are utilized to compute the arrival time. Charging time at node  $i$  is computed based on the amount of battery charged  $\delta_i^k$  and charging rate  $r_i$ . Eq. (13) ensures

that the arrival time of vehicle  $k$  equals the start service time at the end depot. Customer time windows  $[e_j, l_j]$  are ensured by

$$e_j \leq s_j^k \leq l_j, \forall j \in R, k \in K. \quad (14)$$

(IV) Route constraints

The route constraints make sure that each and every customer will be served only once, and the two vehicles will meet one time at the same meet point:

$$\sum_{k \in K} \sum_{i \in N} x_{ij}^k = 1, \forall j \in R \quad (15)$$

$$\sum_{i \in N} \sum_{m \in M} x_{im}^k = 1, \forall k \in K \quad (16)$$

$$\sum_{i \in N} x_{im}^1 - \sum_{i \in N} x_{im}^2 = 0, \forall m \in M \quad (17)$$

$$\sum_{j \in R \cup M} x_{oj}^k = 1, \forall k \in K \quad (18)$$

$$\sum_{i \in R \cup M} x_{io}^k = 1, \forall k \in K \quad (19)$$

$$\sum_{j \in N} x_{ij}^k = 1, \forall i \in R_k^c, k \in K \quad (20)$$

where Eq. (15) guarantees that all customers will be visited exactly once, Eq. (16) ensures that each vehicle visits only one meet point, and Eq. (17) guarantees that both vehicles will visit the same meet point. Equations (18) and (19) ensure that vehicle  $k$  must start from and return to the depot  $o_k$ . Equation (20) guarantees that reserved customers will be served by the responsive company.

(V) Flow conservation constraints

$$\epsilon_m = \sum_{i \in N} x_{im}^k, \forall k \in K, m \in M \quad (21)$$

$$y_j^k = \sum_{i \in N} x_{ij}^k, \forall j \in R, k \in K \quad (22)$$

$$\sum_{i \in N} x_{ij}^k - \sum_{i \in N} x_{ji}^k = 0, \forall j \in R \cup M, k \in K \quad (23)$$

where Eq. (21) ensures if meet point  $m$  is chosen, then vehicles must visit  $m$ , Eq. (22) indicates whether request  $j$  is served by vehicle  $k$  through the link  $i - j$ , and the conservation of the arriving and the departing vehicle at each node is ensured by the Eq. (23).

(VI) Decision variables and their domains

$$x_{ij}^k, y_j^k, z_i^k \in \{0, 1\}, \forall i \in N, j \in N, k \in K \quad (24)$$

$$s_i^k, b_i^k, \delta_i^k, ST_i^k \geq 0, \forall i \in N, k \in K \quad (25)$$

$$\epsilon_m \in \{0, 1\}, \forall m \in M \quad (26)$$

$$\Phi_k \geq 0 \quad (27)$$

Lastly, the decision variables are injected via Eqs. (24)–(27). Even though the cost function is linear in the decision variables, the proposed CoEVRPMP is nonlinear due to Eqs. (2), (3), (7), and (9). Finally, a mixture of real-valued and integer-valued decision variables is used.

3.2. Solution approach

The formulated MINLP is computationally intensive owing to the nonlinearity, integer variables, and a large set of decision variables and hard constraints. We first develop an exact approach that could theoretically achieve global optimality through linearization techniques. However, for large-scale problems (50 customers and up), the exact method may be computationally intractable with computer capacity nowadays (Section 4). Therefore, we develop a matheuristic method to facilitate real-world implementation.

3.2.1. Exact algorithm via branching

Although the MINLP problem is generally undecidable (Jeroslow, 1973), we notice that the nonlinearity of our problem is mainly due to Eq. (3). The structure paves the way to reduce the numerical complexity from undecidable to sequentially NP-hard. The nonlinearity in Eq. (3) arises from the term  $\epsilon_m y_j^k$ . One approach to linearize the term is by introducing an additional decision variable, denoted as  $\Lambda = \epsilon_m y_j^k$ . Since both decision variables,  $\epsilon_m$  and  $y_j^k$ , are binary, the introduction of the new binary decision variable,  $\Lambda$ , must adhere to the following constraints: (1)  $\Lambda \leq \epsilon_m$ , (2)  $\Lambda \leq y_j^k$ , and (3)  $\Lambda \geq \epsilon_m + y_j^k - 1$ . However, this method increases computational complexity due to the involvement of extra  $2 \times U \times C$  decision variables and additional constraints mentioned, rendering it computationally intensive. This is one of the key disadvantages as compared to the method to be introduced in the following and is therefore abandoned.

Inspired by the branch and bound concept, our method is to freeze one variable (constraint linearization). If  $y_j^k$  is branched,  $2^C$  sub-problems will be created, the number of which grows exponentially with the number of shared customers. If  $\epsilon_m$  is branched, only  $U$  (number of potential meet points) sub-problems are created, which scales obviously much better. Therefore, we choose to branch on the finite set of meet points. More intuitively, by fixing the meet point  $m$ , we convert the original MINLP to a parametrized ( $m$ ) MILP. The meet point locations hence create  $m$  independent branches. By sequentially iterating over them, the global optimum of the original MINLP problem can be found, provided a MILP exact solver is being used. Note that each and every subproblem is still NP-hard to solve. With the adopted branch approach, each sub-problem is a collaborative electric vehicle routing problem with a fixed meet point (m-CoEVRP). Fig. 2 demonstrates the parallel computing process of the solution approach. In each subproblem,  $\epsilon_m$  is no longer a decision variable, so that can be removed, and the profit-sharing ratio will be  $\alpha_j^{m_0}$ . The branched subproblem simplified all the meet-point-related constraints due to the fixed meet point. The subproblem can then be reformulated as follows:

$$\min \sum_{k \in K} \sum_{i \in N} \sum_{j \in N} c_d D_{ij} x_{ij}^k + \sum_{k \in K} c_i T^k$$

subject to

$$\Phi_k = \sum_{j \in R_k} p_j y_j^k + \sum_{j \in R_k} p_j \alpha_j^{m_0} (1 - y_j^k) + \sum_{j \in R \setminus R_k} p_j (1 - \alpha_j^{m_0}) y_j^k - \sum_{i \in N} \sum_{j \in N} c_d D_{ij} x_{ij}^k - c_i T^k \quad (29)$$

$$\delta_i^k \leq B - b_i^k, \forall i \in N, k \in K \quad (30)$$

$$\delta_i^k \leq B z_i^k, \forall i \in N, k \in K \quad (31)$$

$$-WT_{\max} \leq s_{m_0}^1 - s_{m_0}^2 \leq WT_{\max} \quad (32)$$

$$s_{m_0}^k - \Gamma(1 - y_i^k) \leq s_i^k, \forall i \in R_k, k \in K \quad (33)$$

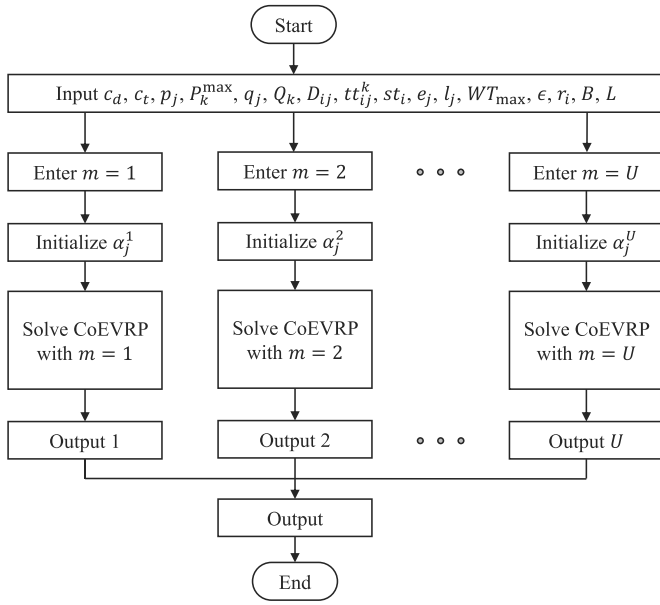


Fig. 2. Flowchart of parallel computing of the solution approach.

$$\sum_{i \in N} x_{im_0}^k = 1, \forall k \in K \quad (34)$$

$$\sum_{i \in N} x_{im_0}^1 - \sum_{i \in N} x_{im_0}^2 = 0 \quad (35)$$

and Eqs. (2), (5), (6), (8), (11)–(15), (18)–(20), (22)–(25), and (27) remain the same.

Specifically, the nonlinear term in Eq. (3) is linearized to Eq. (29); the nonlinear constraint in Eq. (7) can be easily dealt with by dividing them into two linear constraints in Eq. (30) and Eq. (31). The absolute term in Eq. (9) is linearized to Eq. (32). With a fixed meet point, Eq. (10), Eq. (16), and Eq. (17) can also be simplified to Eq. (33), Eq. (34), and Eq. (35), respectively.

As shown in Fig. 2, the sub-problems are independent, enabling them to be solved in parallel. Through the utilization of parallel computing techniques, the computation time can be significantly reduced, even when dealing with a considerable number of potential meet points. This facilitates real-world implementation, given the fact that the number of meet points is usually rather limited due to requirements such as parking space and regulatory permissions in reality. Thanks to the simplified constraints related to meeting points in the subproblem and the utilization of parallel computing, the developed approach holds great potential.

### 3.2.2. Matheuristic with linear programming

Despite the linearization method introduced above, the MILP sub-problems (NP-hard) may necessitate heuristics to address scalability issues. This section presents an approximate approach that integrates heuristics with linear programming to solve the subproblems in Fig. 2. We integrate mathematical programming with a heuristic framework, which has been successfully applied for solving various VRP variants (Archetti and Speranza, 2014; Dönmez et al., 2022; Seyfi et al., 2022). In this paper, we design a search-based heuristic for route optimization and a linear programming (LP) model for charging schedules. To be specific, given an initial solution, the algorithm includes three interactive modules: (1) an Adaptive Large Neighborhood Search (ALNS) module for route planning, (2) an LP module for charging schedule optimization, and (3) a local search module for further route improvements.

Before elaborating on the details of the three modules, we first explain the logic of the algorithm framework as illustrated in Fig. 3. The modules are utilized in three different layers of loops, namely the

“iteration” layer, the “segment” layer, and the “run” layer. Each subsequent layer embeds the previous one, establishing a hierarchical relationship among them. More specifically, each run consists of several segments, with each segment comprising multiple iterations.

With an initial solution, the algorithm starts from the bottom layer (iterations) by applying the first part of the ALNS module, i.e., route mutation, which seeks to merely improve EV routes and temporally disregard charging (thus an incomplete solution). Thereafter, within the same loop layer, the LP module is applied to plan the charging schedule, thereby completing the solution. The second part of the ALNS module then evaluates the complete solution and updates operator weights in each segment loop (second layer), where a rewarding mechanism is designed to incentivize better operators. In the outermost layer, the local search module is applied in the run loop to further improve the EV routes, which again needs the LP module to complete the solution. In a nutshell, the CoEVRPMP involves intertwined decision-making in both spatial and temporal domains. The spatial decisions are the sequences of visiting customers and meet points, while the temporal decisions concern the timing and duration of visits to these locations (e.g., charging time). Following this logic, our algorithm divides the solution-finding procedure into the same two domains, with ALNS and local search focusing only on vehicle routes enhancement and the LP module addressing the charging time optimization. Therefore, as shown in Fig. 3, whenever a new route is found (either by ALNS or local search), the LP is implemented to complete the solution. In many cases, we can bypass the LP process; however, this necessitates double-calculating the objective function in the remaining scenarios. The three modules, called in different layers, are designed to iteratively improve the solution in a harmonized and feasibility-guaranteed fashion, which are described as follows.

#### (I) ALNS module

The ALNS module serves as the core of the solving algorithm. ALNS has been widely used and has shown high performance in various VRP variants. We select the ALNS algorithm for its competing performance and flexibility. As demonstrated in recent studies, ALNS could often result in high-quality solutions with acceptable computational run times (Dönmez et al., 2022; Keskin and Çatay, 2016; Pelletier et al., 2019), which is also the case in our problem (Section 4.1). The flexibility enables us to tailor it to the CoEVRPMP. The original ALNS algorithm was proposed by Ropke and Pisinger (2006), which adopts the principle of removal first and then insertion to find new routes. A set of different removal and insertion operators are used and assigned performance-based weights to adaptively improve the solution. More details regarding the standard ALNS algorithm can be found in Ropke and Pisinger (2006).

We improve the original ALNS algorithm to guarantee solution feasibility, which can be intractable in our problem due to two sets of constraints. First of all, the charging constraints (Eqs. (5)–(7)) significantly reduce feasible solution space. Secondly, exchanging goods at the meet point puts extra constraints on serving shared and reserved customers, making it even harder to find feasible solutions. To cope with those difficulties, we change the original ALNS algorithm of Ropke and Pisinger (2006) in two aspects accordingly. We embed the LP module into the ALNS loops, as shown in Fig. 3, so that route finding and charging are handled sequentially, making it easier to find feasible solutions. To resolve the meet-point synchronization, new rules are applied: (1) exchanged goods must be delivered after the meet point, corresponding to Eq. (10); (2) to ensure synchronization at the meet point, we converted the Eq. (9) into a penalty function and added it to the objective function.

Moreover, the details of our ALNS are elaborated below. Our ALNS integrates four removal operators (Shaw, random, worst, and time window) along with two insertion operators (basic greedy and regret). Except for being inspired by Ropke and Pisinger (2006), we introduced



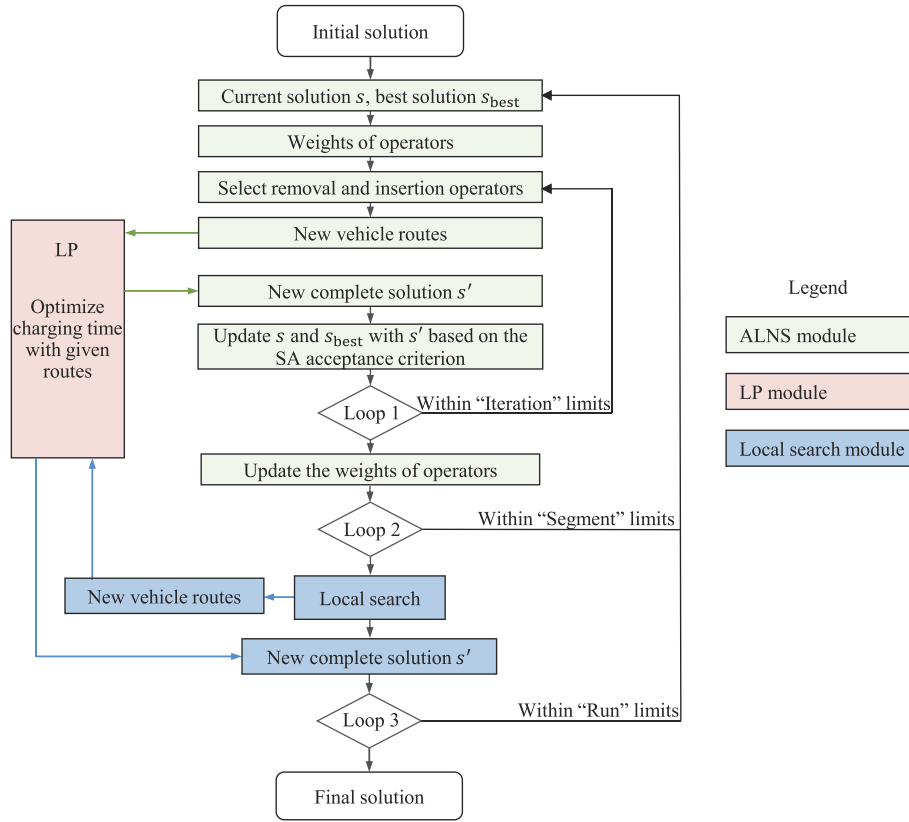


Fig. 3. Flowchart of the proposed matheuristic.

the time window operator, which prioritizes the removal of customers with significant time window-related connections. The relationship between customers  $i$  and  $j$  in terms of time window is quantified by  $RTW(i, j) = |e_i - e_j| + |l_i - l_j|$ . The insertion process requires special handling because of meet points and reserved customers. The rules are: (1) reserved customers must be inserted into the company's own vehicle routes; (2) shared customers can be inserted into either the company's own vehicle routes or the routes after meet points of other company's vehicles. We utilize adaptive weight adjustment to monitor the performance of each operator and employ the roulette wheel selection principle to decide which operator to use. It is important to note that the selection of the removal operator and insertion operator is done independently. The selected removal operator removes  $\lceil \rho \cdot C \rceil$  customers (where  $\rho \in [0, 1]$  represents the removal fraction, and  $C$  is the total number of customers), who are subsequently reintegrated by selected insertion operators.

(II) LP module

As shown in Fig. 3, a linear programming (LP) module is applied to optimize charging time whenever a new route solution is obtained. It is worth noting that once the service sequence is determined, for each route, we will be able to calculate the remaining energy at each node ( $\hat{b}_i$ ) prior to any charging service being performed. Therefore, with the service route ( $X$ ) and battery level ( $\hat{b}_i$ ) information available, the LP module seeks to find optimal charging strategies ( $\delta_\ell$ ) that would minimize the total task time ( $s_i$ ). Note that the  $i$  here represents the service sequence instead of the node index,  $i \in [1, \zeta]$ , where  $\zeta$  represents the number of nodes in the route.

After the routing of each vehicle is obtained, the first term of Eq. (1), the energy consumption cost, is determined. Therefore, the charging battery at each node needs to be optimized to minimize the labor cost,

considering the battery and time constraints. The LP model for a single route can thus be formulated as Eqs. (36)–(41):

$$\min c_i T \tag{36}$$

subject to

$$L - \hat{b}_i \leq \sum_{\ell=1}^i \delta_\ell \leq B - \hat{b}_i, \forall i \in \{1, 2, \dots, \zeta\} \tag{37}$$

$$\delta_i + s_i - s_{i+1} \leq -tt_{x_i, x_{i+1}} - st_{x_i}, \forall i \in \{1, 2, \dots, \zeta - 1\} \tag{38}$$

$$T = s_i, i = \zeta \tag{39}$$

$$e_{x_i} \leq s_i \leq l_{x_i}, \forall i \in \{1, 2, \dots, \zeta\} \tag{40}$$

$$\delta_i \geq 0, \forall i \in \{1, 2, \dots, \zeta\} \tag{41}$$

In the above model, the objective function Eq. (36) is a concise version of the original objective function Eq. (1) since the first term is deterministic given a route sequence. The original battery constraints (Eqs. (5) and (7)) are simplified as Eq. (37). The original service time constraints Eq. (11) can be converted to Eq. (38). The developed LP model has a much lower computational complexity compared to the original MINLP and can be solved by any commercial solver in polynomial time. Without loss of generality, we assume that there are charging facilities at all customer and meet point locations, which also represents the most complex scenario of the studied problem. If charging facilities are not available at some stops, we can easily adapt the model to such simpler cases by restricting charging opportunities defined in Eq. (37).

(III) Local search module

The local search module aims to further optimize vehicle routing (and only routes), with the understanding that heuristic algorithms can often benefit from extra randomness and disturbances. Through extensive experiments, we discover that the following three operators exhibit the best results: 2-opt (Croes, 1958), relocate (Savelsbergh, 1992), and neighbor move. 2-opt and relocate are standard operators, and the neighbor move is specially designed for the studied problem, inspired by the recursive granular algorithm in Moshref-Javadi and Lee (2016). Specifically, the neighbor move is applied to each customer and its pre-determined neighbor customers. Among those customers, one will be selected and relocated as the immediate successor of the ego customer. Note that if an insertion operation is used, it should be guaranteed that shared customers should be inserted in their own vehicle's routing or others' routing after the meet point. In contrast, reserved customers can only be inserted in their own vehicle's routing. The local search will accept better new solutions and discard worse solutions.

#### 4. Numerical experiments

In this section, both exact and heuristic-based methods are tested to investigate their viability in various scenarios. We examine the computational performance of the proposed solution algorithms through a series of numerical experiments. The problem size ranges from 9 to 500 customers, representing different use cases. To demonstrate the benefits of collaboration, we showcase both small-medium-sized real-world examples and also large-scale problems, using non-collaborative results as benchmarks.

##### 4.1. Computational performance

The experiments are conducted on a standard PC with a six-core Inter(R) Core(TM) i7-8750H CPU at 2.2 GHz and 16 GB of RAM. The exact method is coded in MATLAB R2021b by using Gurobi 9.5.2 for solving the subproblems. For practical concerns, we impose a limit on the algorithm's runtime, which varies from 0.5 to 100 h, depending on the problem size. The heuristic algorithm is also coded in MATLAB R2021b.

In this subsection, we examine the computational performance of the two solution approaches. Based on our experiments, the removal fraction  $\rho$  of 0.3 renders the best performance, and other parameters are tuned based on the method proposed in Ropke and Pisinger (2006). We use the following naming format  $R-R_1^r-R_1^s-R_2^r-R_2^s$  to denote different instances. Taking instance 9-0-5-0-4 as an example, there are 9 customers in total, including 0 reserved and 5 shared customers of company 1, 0 reserved and 4 shared customers of company 2 as well. The key performance metrics are defined and explained in Table 1. Table 2 compares the performance of the proposed matheuristic algorithm with the exact method.

Given the specific time limit, Gurobi can achieve the optimal solution in problems with less than 15 customers. However, when the number of customers is from 15 to 40, only feasible solutions can be obtained instead of the optimal. Furthermore, when the number of customers rises to 50, the solver cannot find a feasible solution within the time limit, which aligns with findings from many existing studies (Ma et al., 2023; Xia et al., 2023). Thus, the heuristic-based approach is the only viable

**Table 1**  
Abbreviation of experiment indicators and definition.

Abbreviation	Definition
$S_E$	The best feasible objective value found by the Gurobi solver in a preset running time
$S_M$	The best feasible objective value found by the matheuristic after a preset number of iterations
$Imp_{E-M}$	The improvement of $S_M$ compared to $S_E$ , which is calculated by $(S_E - S_M)/S_E$
$CPU_M$	The computation duration of the matheuristic
$CPU_E$	CPU time for solving the MILP model by Gurobi

**Table 2**  
Computational results for instances.

Instances	$S_E$ (SEK)	$S_M$ (SEK)	$Imp_{E-M}$ (%)	$CPU_E$ (s)	$CPU_M$ (s)
9-0-5-0-4	611.2 <sup>a</sup>	611.2 <sup>a</sup>	0	13.4	3.7
10-0-5-0-5	512.6 <sup>a</sup>	512.6 <sup>a</sup>	0	157.0	5.3
10-2-3-2-3	585.7 <sup>a</sup>	585.7 <sup>a</sup>	0	38.2	7.2
10-4-1-4-1	609.5 <sup>a</sup>	609.5 <sup>a</sup>	0	16.5	10.9
15-0-7-0-8	656.0	656.0	0	5,400	16.1
15-2-5-2-6	666.7	667.9	-0.2	5,400	18.9
15-3-4-4-4	690.3	691.6	-0.2	5,400	32.2
20-0-7-0-13	720.2	707.6	1.8	10,800	19.7
20-2-5-5-8	781.7	742.5	5.3	10,800	46.1
20-6-1-11-2	835.3	778.79	7.3	10,800	84.7
30-0-15-0-15	1,008.0	1,007.6	0.0	14,400	34.6
30-8-7-8-7	1,333.8	1,207.9	10.4	14,400	77.9
40-0-20-0-20	1,232.6	1,228.6	0.3	36,000	108.3
40-10-10-10-10	1,626.7	1,591.0	2.2	36,000	305.4
50-0-25-0-25	—	1,403.4	—	43,200	160.2
60-0-30-0-30	—	1,354.6	—	54,000	227.8
60-20-10-20-10	—	1,539.5	—	54,000	261.5
80-0-40-0-40	—	1,559.4	—	72,000	389.1
80-20-20-20-20	—	1,901.0	—	72,000	456.3
100-0-50-0-50	—	1,747.3	—	108,000	529.2
100-25-25-25-25	—	1,964.8	—	108,000	731.9
200-0-100-0-100	—	2,706.2	—	216,000	1,137.8
500-0-250-0-250	—	5,150.0	—	360,000	2,898.6

Note: — indicates no feasible solution found within the specified time limit. <sup>a</sup> indicates proven optimal solutions.

option for practical implementation.

In comparison to the exact approach (utilizing Gurobi), the matheuristic algorithm demonstrates superior performance in terms of computational time, as evident from the last two columns in Table 2. Across the majority of instances, as highlighted by the  $Imp_{E-M}$  column, the matheuristic approach yields enhancements in solutions. Exceptions to this trend are observed in cases labeled “15-2-5-2-6” and “15-3-4-4-4”. In particular, the matheuristic reveals a modest gap at most, by a marginal 0.2% from the exact method. Yet, in more cases, it leads to improved solutions, outperforming the exact method by a significant margin of up to 10.4%.

##### 4.2. Real-world case

In this section, we use a real-world case to demonstrate the merits of collaboration. To cover the vast spectrum of real-world situations, we present comprehensive results with varying vehicle types (EVs or conventional vehicles), time windows, profit thresholds, and numbers of shared customers.

###### 4.2.1. Case description

The case studies are created based on the real locations of large grocery stores from two companies (namely, ICA and Willys) operating in the city of Gothenburg, Sweden. Both companies routinely deliver goods from depots to their local stores scattered in the city. Fig. 4 shows the map of interest. Each company has one depot, as marked by the squares. The circles represent local store locations: 9 stores of ICA (red, marked by R) and 8 stores of Willys (blue, marked by B). In our problem, those local stores are the “customers” for the company vehicles to visit.

For the meet points, we consider places with vacant spaces that can be used for vehicles to meet each other. We assume that the two campuses of the Chalmers University of Technology (Johanneberg and Lindholmen) are optional meet points as marked by the stars in Fig. 4. The asymmetric origin-destination distance matrix was obtained from Google Maps API (accessed on 20 April 2022). In addition, the shortest path between any two interest spots is used for distance/time estimation in this study. The distance between nodes is shown in Appendix C (Table C1). The time windows related to each store are assumed as those in Table 3.

Values of other context parameters are determined based on our local survey. Specifically, the amount of service fee ( $p_j$ ) paid by each customer  $j$

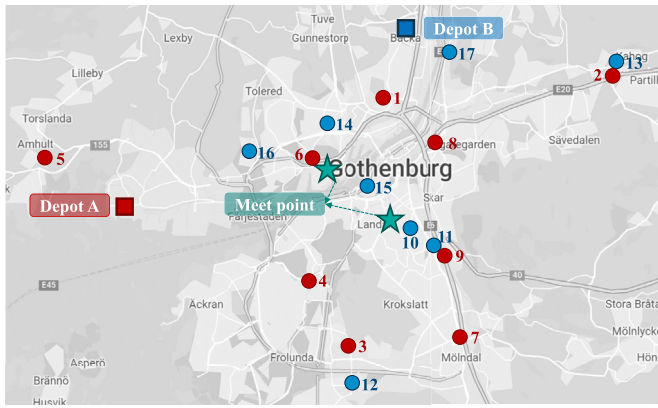


Fig. 4. Locations of all nodes.

is 150 in the currency of Swedish Kronor (SEK for short). The unit energy consumption costs ( $c_d$ ) for conventional vehicles and electric vehicles are 3 and 6 SEK/km, respectively. And the unit driver salary ( $c_i$ ) is 2.05 SEK/min. The average speed ( $v$ ) of both companies' vehicles is assumed to be 40 km/h. The travel time ( $tt_{ij}^k$ ) from node  $i$  to node  $j$  of vehicle  $k$  can be calculated as  $tt_{ij}^k = D_{ij}/v$ . The service time ( $st_i$ ) at customer  $i$  is 2 min; the total unloading and loading time (service time) at meet points is 10 min; the maximum waiting time ( $WT_{max}$ ) for the other vehicle at meet points is 5 min. The large positive number ( $\Gamma$ ) is set as 100. For the electric vehicles, we assume total battery capacity  $B = 60$  kWh, the minimum battery is  $L = 12$  kWh (the 20% of the full battery), unit energy consumption  $\epsilon = 1$  Wh/m, and charging rate  $r_i = 60$  kW.

4.2.2. Collaboration vs. non-collaboration

We note that the proposed methods can easily adapt to conventional internal combustion engine vehicles, which are still prevailing in the market. In scenarios where conventional vehicles are used, Eqs. (5)–(7) and (12) can be removed. Moreover, the term  $ST_i^k$  in Eq. (11) will be changed to term  $st_i$  since there is no charging time. In practice, time windows are sometimes not enforced, in which case we can further remove Eq. (14).

Due to different problem setups, we solve a few variants of the non-collaborative routing problem: the basic VRP, VRPTW, EVRP, and EVRPTW models. Accordingly, we solve their collaborative counterparts: CoVRPMP, CoVRPMP-TW, CoEVRPMP, and CoEVRPMP-TW. In

Table 3 Time windows of customers (Unit: min).

$R_R$ [ $e_j, l_j$ ]	1 [0,90]	2 [30,60]	3 [0,90]	4 [30,120]	5 [30,120]	6 [60,150]	7 [60,150]	8 [90,180]	9 [90,180]
$R_B$ [ $e_j, l_j$ ]	10 [0,90]	11 [0,90]	12 [30,120]	13 [60,90]	14 [30,120]	15 [60,150]	16 [60,150]	17 [90,180]	

Table 4 Results of collaboration and non-collaboration scenario.

Non-collaboration				Collaboration								
$k$	Model	TC (SEK)	$\Phi$ (SEK)	Model	Without profit thresholds			With profit thresholds				
					TC (SEK)	↓ (%)	$\Phi$ (SEK)	↑ (%)	TC (SEK)	↓ (%)	$\Phi$ (SEK)	↑ (%)
R	VRP	1,223.1	720.5	CoVRPMP	1,095.5	10.4	903.3	25.4	1,124.7	8.0	769.9	6.9
B												
R	VRPTW	1,663.9	381.0	CoVRPMP-TW	1,267.5	23.8	484.1	27.1	1,267.5	23.8	484.1	27.1
B												
R	EVRP	905.6	880.9	CoEVRPMP	719.2	20.6	1,112.1	26.2	736.8	18.6	978.7	11.1
B												
R	EVRPTW	1,277.7	577.9	CoEVRPMP-TW	818.8	35.9	718.7	-5.9	818.8	35.9	834.5	9.3
B												
			694.4				1,014.6	46.1			1,014.6	46.1

collaborative cases, it is assumed that all customers can be shared. We use the non-collaboration scenarios as the baselines, where each company's costs and profits are calculated separately. The results are summarized in Table 4.

As shown in Table 4, collaboration reduced the total cost by 8%–36% compared to non-collaboration scenarios. These benefits were more pronounced when time windows (24%–36%) and electric vehicles (19%–36%) were taken into account. The difference is the largest when electric vehicles are bound by time windows, resulting in a cost reduction of 36%. We now focus on the impacts of profit thresholds, the number of shared customers, and the length of time windows on the results.

4.2.2.1. Profit threshold. In Table 4, it could also be found that, without restricting the profit threshold, one company may lose profit as a sacrifice for lower total costs for the two companies. This will, of course, compromise collaboration in real life. For example, in the comparison between VRP and CoVRPMP, the usage of profit thresholds increases total cost but ensures a win-win situation. As shown in the last column of Table 4, the profits of companies increase by 7%–58%, which can lead to a higher willingness to collaborate.

4.2.2.2. Shared customers. For the CoEVRPMP problem, different numbers of shared customers are considered. Here, three scenarios are studied: (1) 2 shared customers, where only customers 2 and 13 (3 and 12) could be shared,  $R^s = \{2, 13\}$  ( $R^s = \{3, 12\}$ ); (2) 4 shared customers, where customers 2, 3, 12, and 13 could be shared,  $R^s = \{2, 3, 12, 13\}$ ; (3) all customers shared,  $R^s = R$ , and there are no reserved customers,  $R^r = \emptyset$ . Taking the result of EVRPTW of non-collaboration as the baseline, the results of different numbers of shared customers are shown in Table 5.

In Table 5, it could be found that, generally, the more shared customers, the better the results in terms of the total cost. With all customers shared,  $R^s = R$ , the best solution is achieved. However, collaboration may be worse than non-collaboration if only a few customers are shared (see the case  $R^s = \{3, 12\}$ ). This is because the meet point introduces additional travel distances that cannot be compensated by the profits of limited shared customers. In this case, we cannot even find a solution when profit thresholds are applied.

4.2.2.3. Time windows. Last but not least, the impact of time windows is studied. Without losing generality, we examine different combinations of earliest service time  $e_i$ , length of time windows  $\tau_i$ , and the total range of time windows of all customers ( $\tau = \max_i l_i - \min_i e_i$ , where  $l_i$  denotes the

**Table 5**  
Results with different numbers of shared customers.

k	Shared customers $R^s$	Non-collaboration		Collaboration							
		TC (SEK)	$\Phi$ (SEK)	Without profit thresholds				With profit thresholds			
				TC (SEK)	↓ (%)	$\Phi$ (SEK)	↑ (%)	TC (SEK)	↓ (%)	$\Phi$ (SEK)	↑ (%)
R	$R^s = \{2, 13\}$		577.9	1,158.7	9.3	700.0	21.1	1245.6	2.51	600.3	3.9
B			694.4								
R	$R^s = \{3, 12\}$		577.9	1,330.9	-4.2	554.9	-4.0	—	—	—	—
B			694.4								
R	$R^s = \{2, 3, 12, 13\}$	1,277.7	577.9	1,058.4	17.2	779.9	35.0	1,058.4	17.2	779.9	35.0
B											
R	$R^s = R$		577.9	818.8	35.9	716.6	24.0	818.8	35.9	716.6	24.0
B			694.4								

Note: – indicates no feasible solutions.

**Table 6**  
Results with different time window lengths.

Instances	Non-collaboration			Collaboration					
	TC	$\Phi_A$ (SEK)	$\Phi_B$ (SEK)	TC (SEK)	↓ (%)	$\Phi_A$ (SEK)	↑ (%)	$\Phi_B$ (SEK)	↑ (%)
r1-60-180	—	—	638.4	940.7	N/A	876.6	N/A	732.7	14.8
r1-90-210	1,225.8	672.9	651.3	929.6	24.2	771.0	14.6	849.4	30.4
r1-120-240	1,136.9	759.7	653.4	929.6	18.2	771.0	1.5	894.4	30.0
r2-60-180	1,109.0	733.1	707.9	878.1	20.8	929.1	26.7	742.8	4.9
r2-90-210	1,067.7	763.0	719.3	868.7	18.6	957.5	25.5	723.8	0.6
r2-120-240	1,067.7	763.0	719.3	868.7	18.6	957.5	25.5	723.8	0.6
r3-60-180	—	—	687.9	949.6	N/A	830.6	N/A	769.8	11.9
r3-90-210	1,145.3	716.0	688.7	925.8	19.2	830.6	16.0	793.6	15.2
r3-120-240	1,064.7	796.6	688.7	919.2	13.7	889.7	11.7	741.1	7.6
r4-60-180	—	—	670.0	924.5	N/A	916.0	N/A	709.5	5.9
r4-90-210	1,225.8	630.3	693.9	922.1	24.8	904.4	43.5	723.5	4.3
r4-120-240	1,100.3	755.9	693.9	922.1	16.2	904.4	19.7	723.5	4.3
r5-60-180	—	—	618.5	1,092.2	N/A	712.1	N/A	745.7	20.6
r5-90-210	1,188.7	729.8	631.5	937.4	21.1	850.3	16.5	762.3	20.7
r5-120-240	1,116.8	801.7	631.5	893.3	20.0	978.6	22.1	678.0	7.4

Note: – indicates no feasible solutions. N/A indicates the comparison is not applicable as non-collaboration fails to find a solution.

latest service time and  $\tau_i = l_i - e_i$ ). For each instance, we randomly generate the earliest service time  $e_i$  for each customer, and  $r^*$  describes the set of  $e_i$  for all customers,  $r^* = \{e_1, e_2, \dots, e_{17}\}$ . We can thereby characterize instances as  $r^* - \tau_i - \tau$ . Taking r1-60-180 as an example, all customers have the same length of time windows (60 min) in this instance, but each has a different  $e_i$ , and the companies must complete their tasks in 180 min. For each combination of  $\tau_i$  and  $\tau$ , we reshuffle  $r^*$  for five times, and hence  $r^* \in \{r1, r2, r3, r4, r5\}$ . This results in 15 different instances, as shown in Table 6.

Table 6 demonstrates that collaboration is especially advantageous in narrow customer time windows. Collaboration offers viable solutions even when non-collaborative approaches fail due to short time frames ( $\tau_i = 60$ ). Notably, the advantages of collaboration, as evidenced by total cost, decline as time windows become longer. By offering strictly narrow time windows, customer satisfaction can be significantly enhanced. This underscores the potential of collaboration to facilitate more accurate and efficient delivery schedules, thereby boosting service reliability and customer satisfaction.

### 4.3. Large-scale case studies

In this section, we focus on large-scale problems that can only be addressed by the matheuristic method in practice. We once again consider two companies: red (R) and blue (B). Fig. 5 illustrates the locations of customers, depots, and meet points with three different problem sizes. Following the same symbolic system as in Fig. 4, depots are denoted as squares; diamonds represent meet points, and customers are circles. We locate the depots at polar positions and randomly generate meet points in central zones. Locations of customers are randomly generated, with 100 customers (50 customers for each company), 200

customers (100 customers for each), and 500 customers (250 customers for each) in a 25 km × 25 km region. We retain the problem setups as the real-world case, except for (1) the service fee ( $p_j$ ) paid by customer  $j$  is 50 SEK, (2) the total battery capacity is  $B = 200$  kWh, and (iii) the minimum battery is 20% of the entire battery,  $L = 12$  kWh. To fully examine the impact of collaboration, we solve the problems considering both without TWs and with TWs in those cases. To uphold transparency and facilitate clear communication, we adhere to one vehicle per company. For information on utilizing multiple vehicles, please refer to Appendix A. We recognize that utilizing only two vehicles to serve 500 customers may not be feasible in many instances, except in some extreme situations. The aim is to evaluate the performance of the matheuristic method under large-scale conditions.

#### 4.3.1. Scenarios with time windows

In the context of urban logistics, it is often the companies that give optional serving times for customers to choose from (such as DHL and Amazon) instead of the other way around. However, time windows can still vary significantly from case to case, with enormous variants, especially when the number of customers is large. It is thus not practical to examine all possibilities in one study. In this section, we only investigate a non-overlapping two-slot TW<sup>2</sup> set up to showcase the benefits of collaboration in large-scale problems. In the real world, this can represent, for example, a choice of morning vs. afternoon delivery or daytime vs. nighttime delivery.

The results are shown in Table 7. It is evident that collaboration results in significant reductions in the total costs, ranging from 16% to

<sup>2</sup> The length of TWs depends on the number of customers, 4, 7, and 14 h for 100, 200, and 500 customers, respectively.

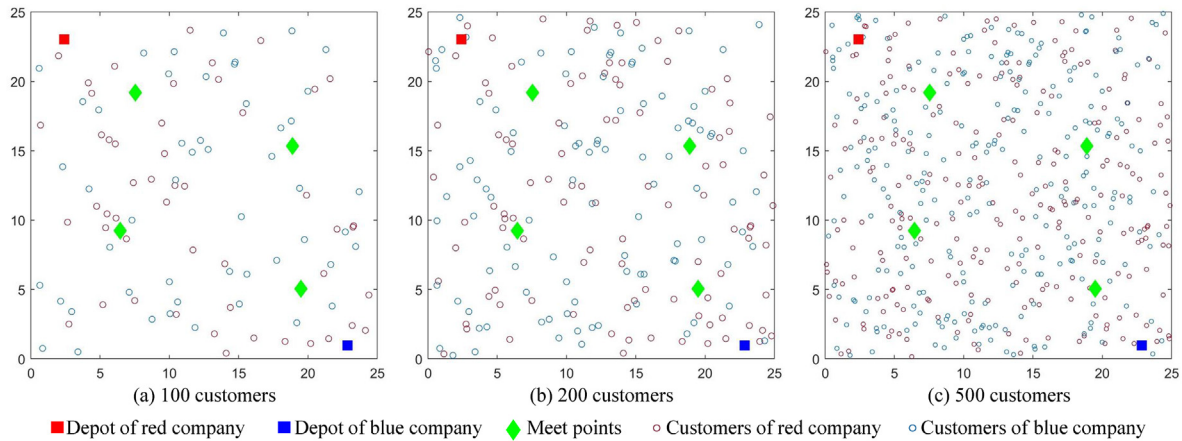


Fig. 5. Location map of large-scale cases.

Table 7  
Results for virtual cases with TWs.

No. customers	k	Non-collaboration			Collaboration				
		Model	TC (SEK)	$\Phi$ (SEK)	Model	TC (SEK)	↓ (%)	$\Phi$ (SEK)	↑ (%)
100	R	EVRP-TW	3,168.5	939.8	CoEVRPMP-TW	2,440.5	23.0	1,023.7	8.9
	B			891.7				1,535.8	72.2
200	R	EVRP-TW	5,042.5	2,448.9	CoEVRPMP-TW	3,983.2	21.0	2,865.0	17.0
	B			2,508.6				3,151.9	25.6
500	R	EVRP-TW	9,158.6	7,750.0	CoEVRPMP-TW	7,691.1	16.0	9,103.0	16.2
	B			8,012.8				8,205.9	2.4

23%. This leads to profit increases for both companies that could incentivize them to collaborate. We could also notice that as the density of customers increases, the benefit of collaboration vanishes. One possible explanation is that it is more rewarding for a company to serve alone if the average energy cost (pure distance-based) between customers is relatively small. In this case, the company can constantly collect profits without traveling too much. On the contrary, if customers are distant from each other, it is advantageous to re-assign the tasks through collaboration so that each company can serve condensed customer areas. This can also be reflected by the routes of vehicles, as shown in Appendix D.

Another interesting observation is that, in non-collaboration, vehicle routes often intersect with each other. This means that a vehicle is often bypassing the other company’s customers even if they are close and desire the same service time window. In collaborative cases, this issue is resolved by strategically sharing customers based on our models.

4.3.2. Scenarios without time windows

In some scenarios, time windows are not binding or too large to come into effect. We present the results of such cases, as shown in Table 8. The vehicle routes are illustrated in Figs. 6–8. Compared to cases with TWs, the profits of both companies increase in every scenario since they are freer to plan vehicle routes. In addition, collaboration leads to a clearer separation of service zones without binding time windows.

In Table 8, it is obvious that the implementation of collaboration results in approximately 20% savings in the total costs. It can be clearly seen from Figs. 6–8 that the service areas of each company shrink and the travel distance decreases significantly with collaboration. With collaboration, the company vehicles only need to serve about half of the areas each instead of the entire area. More specifically, when serving 100 customers (Fig. 6), the red vehicle company serves the upper area, while the blue company vehicle serves the lower area. When serving 200 customers (Fig. 7), the red vehicle serves the left top area while the blue vehicle serves the right bottom area in the collaboration scenario. With the increase of the number of customers to 500 (Fig. 8), we receive

similar to the 100- customers case pattern.

4.4. Goods exchange at meet points vs. depots

To demonstrate the significance of meet points, we further present another benchmark group employing a different collaborative approach—goods exchange between depots. As previously mentioned, this type of collaborative routing problem is typically formulated as MDVRP, with transportation costs between depots included, as outlined in Wang et al. (2017). This subsection details the comparative analysis between MDVRP and CoVRPMP, as well as between MDEVRP and CoEVRPMP. Furthermore, the management of partial charging in MEDVRP aligns with that of CoEVRPMP when utilizing electric vehicles. In models with meet points (CoVRPMP and CoEVRPMP), we maintain profit thresholds. In the case of exchanging goods between depots, vehicles are not required to return to their depots. As the profits of both companies cannot be determined in the latter scenario, our comparison centers exclusively on total costs.

In summary, as shown in Table 9, opting for the exchange of goods at meet points proves to be more cost-effective, resulting in greater total savings compared to exchanging goods at depots. In these two scenarios, one features relatively close depots (Fig. 4), while the other involves depots situated at a considerable distance from each other (Fig. 5). Indeed, we view meet points as flexible depots, offering increased opportunities for optimizing routing. Note, the rendez-vous at meet points requires the satisfaction of (tight) time-windows.

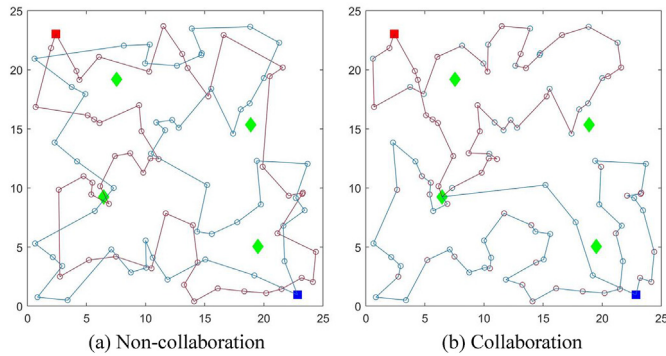
5. Discussion

This section elaborates on intriguing results from Section 4, highlighting the main findings and insights revealed. It delves into the necessity of collaboration, underscores the importance of profit thresholds, analyzes the impact of collaboration on time windows, and clarifies the reason behind using meet points.

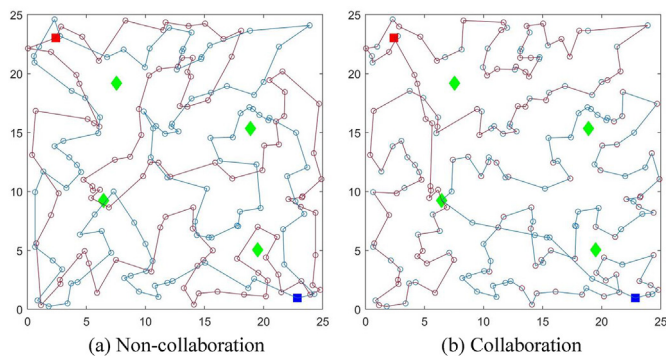
The computational results convincingly support a conclusion:

**Table 8**  
Results of for virtual cases without TWs.

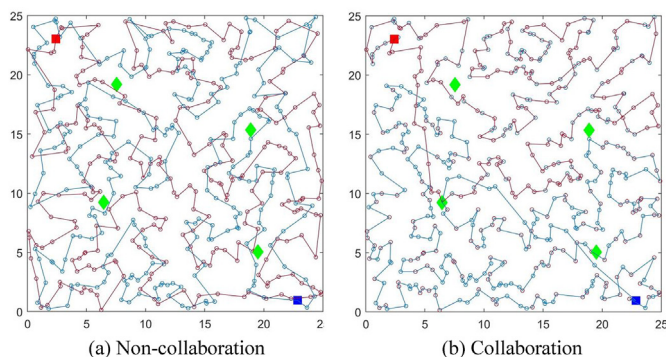
No. customers	k	Non-collaboration			Collaboration				
		Model	TC (SEK)	$\Phi$ (SEK)	Model	TC (SEK)	$\downarrow$ (%)	$\Phi$ (SEK)	$\uparrow$ (%)
100	R	EVRP	2,121.2	1,477.0	CoEVRPMP	1,719.3	18.9	1,665.2	12.7
	B			1,401.8				1,615.5	15.3
200	R	EVRP	3,361.0	3,287.8	CoEVRPMP	2,674.8	20.4	3,428.5	4.3
	B			3,351.3				3,896.6	16.3
500	R	EVRP	6,281.1	9,308.2	CoEVRPMP	5,092.6	18.9	9,931.6	6.7
	B			9,410.8				9,975.8	6.0



**Fig. 6.** Results of 100 customers without TWs.



**Fig. 7.** Results of 200 customers without TWs.



**Fig. 8.** Results of 500 customers without TWs.

Collaborative routing shows the potential to outperform non-collaborative approaches across nearly all cases and scenarios, regardless of whether the vehicle is conventional or electric. Notably, the advantages are particularly accentuated when electric vehicles are being used. The limited EV range underscores the importance of promoting

collaboration among logistics companies.

The incorporation of meeting points in collaborative scenarios generally results in superior performance compared to non-collaborative approaches. An exception can be seen in the cases where only a few customers are shared (see case  $R^c = \{3, 12\}$  in Table 5). This is because meet points introduce additional travel distance with extra cost that surpasses the gain from customer sharing. In such instances, utilizing profit thresholds undoubtedly fails to produce a viable solution, thus rendering collaboration unnecessary. Certainly, collaboration may not be considered economically profitable when both companies plan to share a small number of customers. However, the benefit increases as the companies share more customers. This indicates a significant potential for the application in real-world scenarios involving larger customer bases.

Note that incorporating profit thresholds may lead to a rise in overall costs. Nevertheless, this strategy plays a crucial role in ensuring the satisfaction of both companies by adhering to mutually agreed profit targets. In Assumption A3 (Section 3), we highlighted that each company is responsible for setting its own profit thresholds. For the purposes of this paper, we proposed a non-collaborative profit margin as our threshold. If a company raises this threshold, it will likely reduce the space for collaboration. On the other hand, by lowering the threshold, there might be more opportunities for collaboration. However, this could come at the expense of individual company profits. We believe setting thresholds is based on the company's policy (corporate identity, privileged customers, dense customer areas, etc.).

The results of our experiments also indicate that collaboration significantly outperforms non-collaborative solutions in scenarios with tighter time windows. Here, the profit-saving mechanism was found more important with tighter delivery time windows. This hints that the duration of the time window may significantly impact the collaborative scenarios, which would, in turn, enhance customer satisfaction. In this way, collaborating companies may be able to offer a more reliable and prompt delivery service.

Regarding the choice between exchanging goods at meet points and depots, practical decisions can be tailored to real-world situations. If the depots are close to each other, a direct exchange at the depots is a viable option. However, when depots are located at a distance, a more flexible approach could involve meeting and exchanging goods at some points in the middle for the exchange of goods. We can also propose a method that uses the combination of depots and meet points goods exchange. In essence, depots have fixed locations, while meet points are temporary and can be adapted on a case-by-case basis, offering greater flexibility and potential benefits.

## 6. Conclusions and future work

This paper introduced and analyzed a CoEVRPMP. We integrated profit sharing into routing planning with explicit considerations of practical constraints such as charging, time windows, vehicle capacity, and meet-point synchronization. Two solving methods are developed for the formulated CoEVRPMP, i.e., an exact method and a matheuristic algorithm. The computational performance of the proposed solution methods is examined. Numerical experiments based on real-world cases and large-scale cases are conducted to demonstrate the benefits of

**Table 9**  
Results of exchanging goods at meet points or depots.

Cases	No. customers	Model	TC (SEK)	Model	TC (SEK)	↓ (%)
Real-world	17	MDVRP	1,140.5	CoVRPMP	1,124.7	1.4
		MDEVRP	794.8	CoEVRPMP	736.8	7.3
		MDVRP	2,691.5	CoVRPMP	2,345.6	12.9
Large-scale	100	MDEVRP	1,931.4	CoEVRPMP	1,719.3	11.0
		MDVRP	3,834.0	CoVRPMP	3,566.1	7.0
		MDEVRP	2,841.0	CoEVRPMP	2,674.8	5.8

collaboration and examine the impacts of profit threshold, the proportion of shared customers, and time windows.

To sum up, collaborative routing shows considerable promise in surpassing non-collaborative approaches across diverse cases and scenarios. The incorporation of thresholds into the model is anticipated to have a moderate impact on the overall objective. Nevertheless, this adjustment is purposefully crafted to align with and fulfill the requirements of companies willing to engage in collaborative efforts. Collaborative efforts among companies hold the potential to deliver with more reliable and precise time windows, ultimately enhancing the overall customer service experience.

Exchanging goods at meet points along the route provides several benefits, such as avoiding the necessity to disclose specific goods information and conducting pre-storage at depots owned by other companies. The success of collaboration also relies on the quantity and locations of available meet points. The meet point, needed only temporarily, can flexibly chosen among various locations like parking lots and charging stations. Flexible meet point choices with multiple options allow for better accommodation of dynamic needs. In addition, our experiments indicate that the proposed method is most effective in service areas characterized by low demand density. In essence, when customers are dispersed, collaboration can yield greater cost reductions. This observation underscores the need for future research to thoroughly examine the relationship between customer network topology and the benefits derived from collaboration.

Our concept of meet points extends beyond horizontal collaboration among companies, encompassing vertical collaboration within a single company or scenarios involving a multimodal system. This versatility allows for the exchange of goods among various companies and within different modes of transportation. For instance, collaboration could occur between electric vehicles and cargo bikes or between trucks and drones. It is crucial to note that when the goods are transferred unidirectionally from one vehicle or mode to another without an exchange, the point of encounter is termed a transshipment node. This highlights the adaptability of our meet point concept in facilitating collaborative scenarios across diverse modes and operational structures.

We only consider two companies in the study, each with one vehicle to focus on the core problem of collaboration. The model presented in this paper has robust scalability that can be extended in several different ways. First, we present the potential extension to multiple vehicles in [Appendix A](#). Subsequent research can encompass multiple companies with multiple vehicles in collaborative routing problems involving meet points. In such scenarios, goods can be exchanged at customers' premises, which can be further examined and discussed within the routing models. Second, the parallel branching structure we proposed can be used for not only exact algorithms but also metaheuristics so that computational time can be saved significantly by utilizing parallel

## Appendix A

Here, we extend the developed model in [Section 3](#) to multiple vehicle scenarios. For company  $k$ ,  $v_k$  vehicles are present, with  $v_k$  belonging to the set  $V_k = \{V_1, V_2\}$ , which is a subset of the overall vehicle set  $V$ . The number of vehicles can vary among companies. We assume that exchanges occur exclusively between distinct companies, negating the requirement for all vehicles to visit meet points. Compared with the original model, two additional decisions should be added and considered: (1) pairing two vehicles and determining the meet point for their rendezvous, and (2) determining if a

computing. Besides, in order to achieve more precise estimations, more comprehensive and complex energy consumption estimation methods could be considered in EVRPs and CoEVRPs rather than distance-based ones.

Moreover, the profit increases of the collaborating companies are, at times, uneven in our numerical experiments. Although thresholds ensure a win-win situation, one of the companies may still decline collaboration if the profit increase of the other company is significantly larger. To this end, future research can investigate the balance of profits for the companies to make them more willing to collaborate. Last but not least, the problem we studied entails a central authority to coordinate the collaboration. Despite the minimal information shared—limited to the locations of shared customers—it still influences the willingness to collaborate. Further exploration is needed to investigate methods for enabling collaboration without relying on such a trusted consolidator.

## Replication and data sharing

The data and codes used in this study are available at <https://doi.org/10.26599/ETSD.2024.9190029>.

## CRediT authorship contribution statement

**Fangting Zhou:** Writing – review & editing, Writing – original draft, Methodology, Formal analysis, Conceptualization. **Ala Arvidsson:** Writing – review & editing, Funding acquisition, Formal analysis, Conceptualization. **Jiaming Wu:** Writing – review & editing, Methodology, Formal analysis. **Balázs Kulcsár:** Writing – review & editing, Methodology, Funding acquisition, Conceptualization.

## Declaration of competing interest

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper.

## Acknowledgement

This work was in part supported by the Transport Area of Advanced within Chalmers University of Technology through the project COLLECT: Horizontal Cooperation in Urban Distribution Logistics - a Trusted - Cooperative Electric Vehicle Routing Method. This work was in part supported by the European Commission via the ERA-Net Urban Accessibility and Connectivity Sino-European program and the project E-LaaS: Energy optimal urban Logistics As A Service and by the Swedish Energy Agency (P2023-00021).

customer transfer is necessary at the meet point and identifying the appropriate location for it.

To accommodate multiple delivery vehicles, we slightly modify the model outlined in Section 3.1. Firstly, we introduce two new decision variables. Secondly, we update the existing decision variables associated with vehicle  $k$  to refer to vehicle  $v_k$ . Thirdly, some variables are removed, while others are retained. Specifically, the decision variable  $\chi_m^{v_1 v_2}$  signifies whether vehicles  $v_1$  and  $v_2$  meet at meet point  $m$ , where  $v_1$  and  $v_2$  are part of the vehicle set  $V$ , and  $m$  belongs to the meet point set  $M$ . The decision variable  $e_j^m$  indicates whether customer  $j$  is transferred at meet point  $m$ . The original decision variables  $x_{ij}^k, z_i^k, s_i^k, b_i^k, \delta_i^k$ , and  $ST_i^k$  are updated to  $x_{ij}^{v_k}, z_i^{v_k}, s_i^{v_k}, b_i^{v_k}, \delta_i^{v_k}$ , and  $ST_i^{v_k}$ , respectively. Furthermore, we retain decision variables  $a_j^m$  and remove  $y_j^k$  and  $\varepsilon_m$ .

Undoubtedly, some equations need slight adjustments due to replacing  $k$  with  $v_k$ . For Eqs. (1), (5)–(8), (11)–(15), (18)–(20), and (23), apart from changing  $k$  to  $v_k$ , the equations stay the same. Equations (2) and (4) remain unchanged. Additionally, we present equations that underwent significant modifications below.

$$\Phi_k = \sum_{j \in R_k} p_j \left( 1 - \sum_{m \in M} e_j^m \right) + \sum_{m \in M} \sum_{j \in R_k} p_j a_j^m e_j^m + \sum_{m \in M} \sum_{j \in R_k} p_j \left( 1 - a_j^m \right) e_j^m - \sum_{v_k \in V_k} \sum_{i \in N} \sum_{j \in N} c_d D_{ij} x_{ij}^{v_k} - \sum_{v_k \in V_k} c_1 T^{v_k} \tag{A1}$$

$$\sum_{m \in M} e_j^m \leq 1, \forall j \in R \tag{A2}$$

$$\sum_{i \in N} \sum_{m \in M} x_{im}^{v_k} \leq 1, \forall v_k \in V_k, k \in K \tag{A3}$$

$$\sum_{m \in M} \sum_{v_2 \in V_2} \chi_m^{v_1 v_2} = \sum_{i \in N} \sum_{m \in M} x_{im}^{v_1}, \forall v_1 \in V_1 \tag{A4}$$

$$\sum_{m \in M} \sum_{v_1 \in V_1} \chi_m^{v_1 v_2} = \sum_{i \in N} \sum_{m \in M} x_{im}^{v_2}, \forall v_2 \in V_2 \tag{A5}$$

$$\left( \sum_{i \in N} x_{im}^{v_1} - \sum_{i \in N} x_{im}^{v_2} \right) \chi_m^{v_1 v_2} = 0, \forall m \in M, v_1 \in V_1, v_2 \in V_2 \tag{A6}$$

$$\sum_{m \in M} e_j^m + \sum_{v_k \in V_k} \sum_{i \in N} x_{ij}^{v_k} = 1, \forall j \in R_k, k \in K \tag{A7}$$

$$\sum_{i \in N} \sum_{j \in R_2} x_{ij}^{v_1} + \sum_{i \in N} \sum_{j \in R_1} x_{ij}^{v_2} \geq \sum_{m \in M} \chi_m^{v_1 v_2}, \forall v_1 \in V_1, v_2 \in V_2 \tag{A8}$$

$$\sum_{i \in N} x_{ij}^{v_1} e_j^m \leq \sum_{v_2 \in V_2} \chi_m^{v_1 v_2}, \forall m \in M, j \in R, v_1 \in V_1 \tag{A9}$$

$$\sum_{i \in N} x_{ij}^{v_2} e_j^m \leq \sum_{v_1 \in V_1} \chi_m^{v_1 v_2}, \forall m \in M, j \in R, v_2 \in V_2 \tag{A10}$$

$$|s_m^{v_1} - s_m^{v_2}| - \Gamma(1 - \chi_m^{v_1 v_2}) \leq WT_{\max}, \forall m \in M, v_1 \in V_1, v_2 \in V_2 \tag{A11}$$

$$s_m^{v_k} - \Gamma(1 - e_j^m) \leq s_j^{v_k}, \forall j \in R - R_k, v_k \in V_k, k \in K, m \in M \tag{A12}$$

For the constraints, we update them as follows. Equation (A1) replaces Eq. (3) to represent the profit of company  $k$ . Equation (A2) ensures that each customer can be transferred at most once. Equations (A3)–(A5) ensure that each vehicle visits at most one meet point. Among them, Eq. (A3) is instead Eq. (16). Equation (A6) guarantees that vehicles  $v_1$  and  $v_2$  will meet at the same meet point  $m$  if they are designated to exchange goods, which has a similar meaning to Eq. (17). Equation (A7) ensures that if customer  $j$  requires a transfer at a meet point, the other company should handle the service; if no transfer is needed, the customer should be served by the original company. Equation (A8) ensures that when vehicles  $v_1$  and  $v_2$  converge at meet points, at least one customer transfer occurs; otherwise, vehicles do not meet there. Equations (A9) and (A10) ensure that if vehicles meet at a meet point, then the goods in both vehicles can only be transferred at this point if needed. The waiting time at the meet point needs to be guaranteed within  $WT_{\max}$  by Eq. (A11), which replaces Eq. (9). Equation (A12) replaces Eq. (10), ensuring the service sequence that the exchanged goods must be served after the meet points.

$$x_{ij}^{v_k}, z_i^{v_k} \in \{0, 1\}, \forall i \in N, j \in N, v_k \in V_k, k \in K \tag{A13}$$

$$s_i^{v_k}, b_i^{v_k}, \delta_i^{v_k}, ST_i^{v_k} \geq 0, \forall i \in N, v_k \in V_k, k \in K \tag{A14}$$

$$e_j^m, \chi_m^{v_1 v_2} \in \{0, 1\}, \forall j \in R, v_1 \in V_1, v_2 \in V_2, m \in M \tag{A15}$$

Moreover, Eqs. (27) and (A13)–(A15) are the decision variable domains.



Appendix B

Table B1 with all notations used in this paper are presented below, including abbreviations, sets, parameters, and decision variables.

Table B1

Mathematical notation.

Abbreviation	
VRP	Vehicle routing problem
EVRP	Electric vehicle routing problem
TW	Time windows
EVRPTW	Electric vehicle routing problem with time windows
CoVRP	Collaborative vehicle routing problem
CoVRPMP	Collaborative vehicle routing problem with meet points
CoVRPMP-TW	Collaborative vehicle routing problem with meet points and time windows
CoEVRPMP	Collaborative electric vehicle routing problem with meet points
CoEVRPMP-TW	Collaborative electric vehicle routing problem with meet points and time windows
m-CoEVRP	Collaborative electric vehicle routing problem with a fixed meet point
MDVRP	Multi-depot vehicle routing problem
PD	Pickup and delivery
PDP	Pickup and delivery problem
MILP	Mixed-integer linear programming
MINLP	Mixed-integer nonlinear programming
ALNS	Adaptive Large Neighborhood Search
LP	Linear programming
TC	Total cost
SEK	Swedish Kronor
Set	
$R_k^r$	The reserved customers of company $k$
$R_k^s$	The shared customers of company $k$
$R_k$	The customers of company $k$ , $R_k^r \cup R_k^s = R_k$
$R$	All the customers
$K$	Vehicles and companies, $k \in K$ , in which $k$ is the index of companies/vehicles, $K = \{1, 2\}$
$M$	The meet points, $m \in M$ , in which $m$ is the index of meet points
$O$	The depots of companies, $o_k \in O$ , $O^+$ and $O^-$ are the start and end depots, $O^+ \cup O^- = O$
$N$	All nodes, $N = R \cup M \cup O$
Parameter	
$c_d$	Unit energy consumption cost (SEK/km)
$c_i$	Unit driver salary (SEK/min)
$D_{ij}$	Distance from node $i$ to node $j$ (km)
$p_j$	The service fee customer $j$ pays for the delivery service (SEK)
$p_k^{\min}$	Minimum profit threshold of company $k$ (SEK)
$q_j$	Demand of customer $j$
$\alpha_j^m$	Profit ratio of customer $j$ exchange goods at meet point $m$
$Q_k$	Capacity of vehicle $k$
$tt_{ij}^k$	Travel time from node $i$ to node $j$ for vehicle $k$ (min)
$st_i$	Service time of goods at node $i$ (min)
$[e_i, l_i]$	Time window within which the vehicle should begin to serve node $i$ (min)
$WT_{\max}$	Maximum time of the first arrival vehicle at the meet point waiting for another (min)
$B$	Total battery capacity (Wh)
$L$	Minimum battery (Wh)
$\epsilon$	Unit energy consumption per distance (W/km)
$r_i$	Charging rate of charging node $i$ (W)
$U$	Number of potential meet points
$C$	Number of customers
$C^s$	The number of shared customers
$C^r$	The number of reserved customers
$\Gamma$	A large positive number
$X$	The service sequence of a single route
$\tilde{b}_i$	Remaining battery at service sequence position $i$ before any charging performed (Wh)
$tt_{X_i, X_{i+1}}$	Travel time from node $X_i$ to node $X_{i+1}$ (min)
$st_{X_i}$	Service time of goods at node $X_i$ (min)
$[e_{X_i}, l_{X_i}]$	Time window within which the vehicle should begin to serve node $X_i$ (min)
Decision variable	
$x_{ij}^k$	1 if vehicle $k$ delivers from node $i$ to node $j$ ; otherwise 0
$y_j^k$	1 if customer $j$ is served by vehicle $k$ ; otherwise 0
$z_i^k$	1 if vehicle $k$ charges at node $i$ , otherwise 0
$e_m$	1 if vehicles choose to meet at meet point $m$
$b_i^k$	The remaining energy in the battery of vehicle $k$ when arriving at node $i$ (Wh)
$\delta_i^k$	The charging battery of vehicle $k$ at node $i$ (Wh)
$ST_i^k$	Time for serving goods and charging of vehicle $k$ at node $i$ (min)
$s_i^k$	Time at which vehicle $k$ begins service at node $i$ (min)
$T_k$	Arrival time of vehicle $k$ at the end depot (min)

(continued on next column)

Table B1 (continued)

$\Phi_k$	Total profit of company $k$ (SEK)
$\delta_\ell$	The charging battery at service sequence position $\ell$
$s_i$	Start service time at service sequence position $i$ (min)
$T$	Arrival time at the end depot (min)

Appendix C

Table C1 shows the actual distance between nodes in the case study, including customer nodes, meet points, and depots. Among them, 1–17 are customer points, 1–9 are customers of company R, and the rest are company B’s customers; m1 and m2 are meet points; D1 and D2 are the depots of company R and B, respectively.

Table C1

Actual distance between nodes.

(Unit: km)

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	m1	m2	D1	D2
1	0	10.2	15.8	11.4	14.6	3.8	10.9	4.5	7.9	7.7	7.7	16.3	10.3	2.3	4.8	6.4	7.0	8.4	3.9	12.0	3.9
2	9.1	0	20.8	17.7	23.2	13.0	15.1	7.8	12.0	13.6	11.9	20.6	1.1	11.3	11.4	15.4	8.7	12.6	12.1	20.6	11.1
3	15.7	21.0	0	3.9	17.6	12.5	5.1	13.3	8.1	9.2	8.8	1.6	21.1	13.3	7.9	10.3	16.2	6.9	13.4	14.0	18.2
4	11.3	17.2	3.9	0	13.2	8.1	8.3	10.6	8.3	6.5	8.1	4.8	17.3	8.9	6.1	5.9	12.9	4.6	9.0	9.6	13.8
5	14.8	23.0	17.6	13.2	0	11.4	23	19.4	22.8	17.9	22.6	18.2	23.2	12.2	15.8	9.2	19.8	16.8	12.3	6.3	18.1
6	4.5	12.7	12.6	8.3	11.5	0	14.8	8.5	11.8	8.3	11.7	13.3	12.9	2.6	5.8	3.0	8.9	8.1	0.8	8.0	7.9
7	10.0	15.2	5.2	8.3	23.1	13.9	0	8.7	3.5	5.2	4.1	5.5	15.5	12.3	7.9	15.2	11.5	5.8	12.8	18.9	12.5
8	5.1	7.9	10.7	10.4	19.2	9.0	8.2	0	5.2	4.1	4.8	13.7	8.0	7.4	3.5	10.5	4.1	4.8	6.4	16.6	7.6
9	6.7	12.0	8.3	8.6	20.8	10.6	3.5	4.8	0	2.6	0.9	8.6	11.9	8.9	4.9	13.0	8.2	3.6	9.8	18.2	9.2
10	6.1	11.3	9.2	7.2	19.1	10.0	5.2	4.4	2.3	0	2.1	9.5	11.4	7.8	2.9	11.5	7.6	1.5	7.7	15.4	8.6
11	6.8	11.8	8.3	8.6	20.9	10.7	3.5	5.4	0.3	2.7	0	8.6	12.0	9.1	4.9	13.2	8.3	3.6	9.6	18.3	9.4
12	15.0	20.3	1.7	4.8	18.5	13.4	5.5	13.6	8.6	9.6	9.2	0	20.4	14.5	8.8	11.2	16.5	7.8	14.3	14.8	17.5
13	9.7	1.5	21.6	18.5	23.9	13.8	15.8	8.6	12.8	13.2	12.6	21.3	0	12.1	12.2	15.1	9.5	13.4	12.3	21.4	11.7
14	3.4	11.6	13.2	8.8	12.0	2.6	12.3	5.9	9.3	7.1	9.1	13.8	11.8	0	4.6	3.1	8.4	6.9	2.5	9.2	6.8
15	5.0	11.3	8.4	5.6	15.9	6.5	9.0	4.6	4.3	2.9	4.0	9.0	11.4	4.7	0	7.6	7.5	2.7	5.2	12.3	8.0
16	7.2	15.4	10.3	5.9	9.1	2.9	14.7	8.4	11.7	11.5	11.5	10.9	14.2	3.3	7.1	0	10.8	9.4	3.8	6.3	10.5
17	4.4	8.7	16.2	13.4	18.5	8.3	11.0	3.5	8.2	7.9	7.8	16.5	8.1	6.6	6.8	10.3	0	8.5	8.6	15.9	6.4
m1	6.6	11.9	7.6	4.9	17.0	10.5	5.9	4.6	3.3	1.6	3.3	8.9	12.0	5.8	2.0	9.7	8.1	0	—	13.3	9.1
m2	3.9	12.4	14.4	8.9	12.2	0.9	13.4	8.5	10.1	9.4	10.2	14.5	13.2	3.0	6.0	3.7	7.7	—	0	8.7	7.5
D1	11.7	19.9	13.8	9.4	6.7	7.9	19.3	14.2	17.6	14.1	17.4	14.4	20.1	9.1	12.0	6.2	16.7	13.0	8.7	0	—
D2	3.6	10.9	17.8	13.8	18.0	7.7	12.0	5.7	9.0	10.6	8.9	17.5	11.1	6.1	7.2	9.8	7.1	9.6	7.2	—	0

Appendix D

The depictions of the routing with time windows of large-scale cases are shown in Figs. D1–D3. The paired images on either side combine to form a comprehensive route diagram due to the two-slot time windows considered. Filled dots indicate customers opting for the initial time window, while empty circles represent those preferring the later slot. Vehicle routes in Figs. D1–D3 indicate that the collaboration tends to separate the pool of customers into two relatively separated clusters for the two companies so that each could focus on a smaller service zone. It is important to note that the exchange of goods at meeting points is strictly limited to the first time window. Consequently, this minimizes vehicle intersections in service areas, leading to shorter travel distances and ultimately enhancing overall benefits.

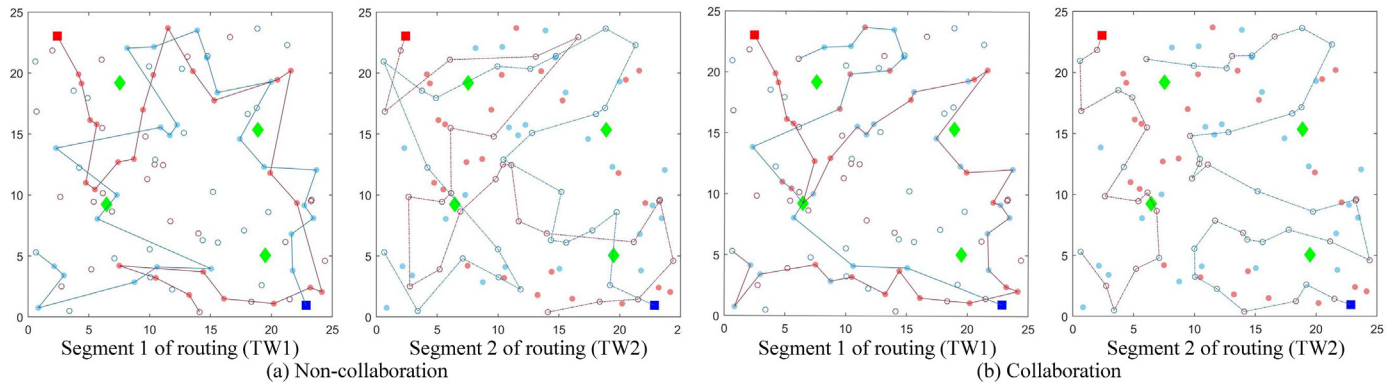


Fig. D1. Results of 100 customers with TWs.

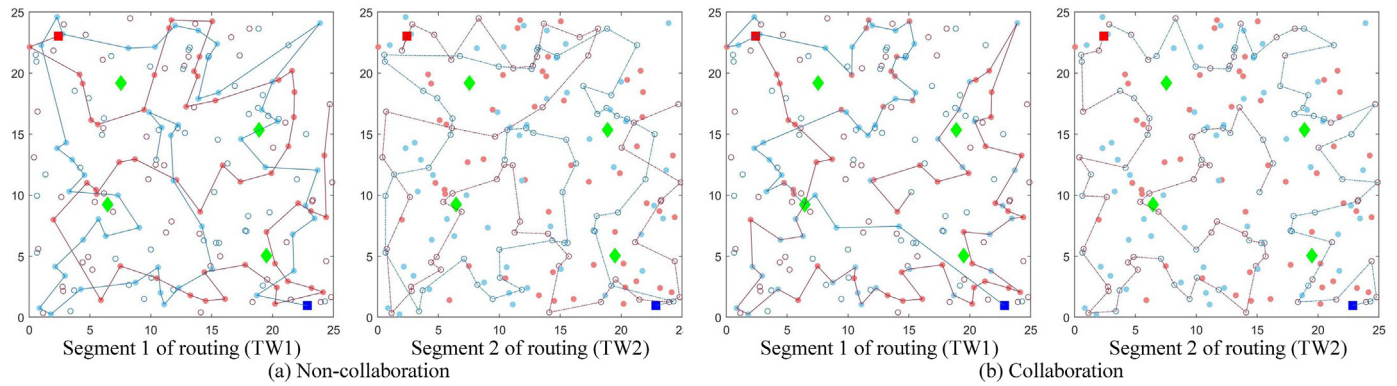


Fig. D2. Results of 200 customers with TWs.

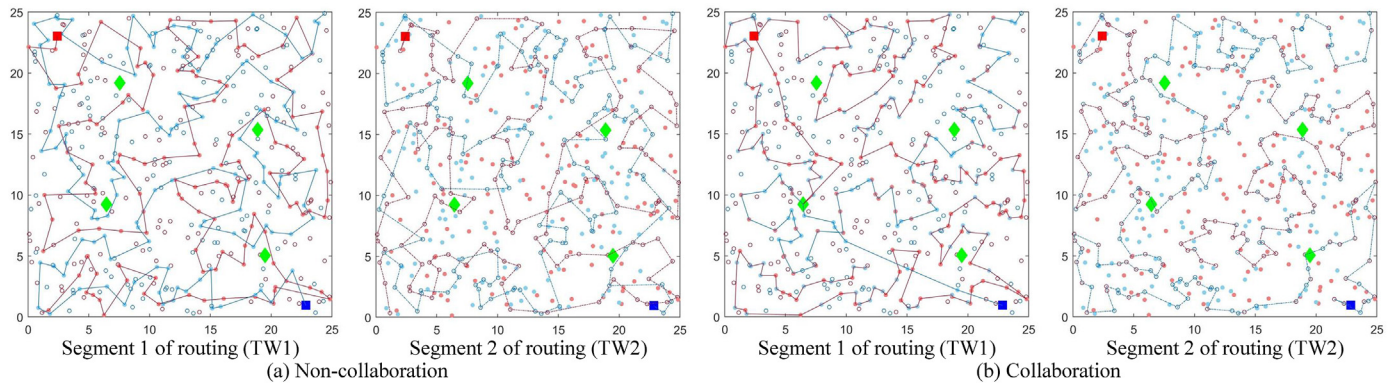


Fig. D3. Results of 500 customers with TWs.

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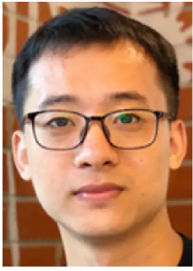
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